



Agreement between
the Canadian Commercial Corporation
and
the Professional Institute
of the Public Service of Canada

June 20, 2018- June 19, 2022



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CHAPTER A

GENERAL

**ARTICLE A-1
PURPOSE AND SCOPE
OF AGREEMENT**

- A1.01 The purpose of this Agreement is to maintain harmonious and mutually beneficial relationships between the Corporation, the Bargaining Agent and the Employees, and to set forth the terms and conditions of employment upon which agreement has been reached through collective bargaining.
- A1.02 The parties to this Agreement share a desire to improve the quality of the services provided by the Canadian Commercial Corporation and to promote the well-being and increased efficiency of employees to the end that the people of Canada will be well and efficiently served. Accordingly, they are determined to establish, within the framework provided by law, an effective working relationship at all levels of the Corporation.

**ARTICLE A-2
RECOGNITION**

- A2.01 The Corporation recognizes the Professional Institute of the Public Service of Canada as the exclusive bargaining agent for all employees of the Corporation as defined in the certificate issued by the Canada Industrial Relations Board on the tenth (10th) day of February 1994.

**ARTICLE A-3
APPLICATION**

- A3.01 The provisions of this Agreement apply to the Bargaining Agent, Employees and the Corporation.
- A3.02 Both the English and French texts of this Agreement shall be official.
- A3.03 In this Agreement, if the masculine gender is used, it is without discrimination and only to lighten the text.

**ARTICLE A-4
MANAGERIAL RESPONSIBILITIES**

- A4.01 Except to the extent provided herein, this Agreement in no way restricts the authority of those charged with managerial responsibilities by the Corporation. The Corporation agrees that it will exercise its managerial responsibilities in a fair and reasonable manner.

**ARTICLE A-5
STATE SECURITY**

- A5.01 Nothing in this Agreement shall be construed to require the Corporation to do or refrain from doing anything contrary to any instruction, direction or regulations given or made by or on behalf of the Government of Canada in the interest of the safety and security of Canada or any state allied or associated with Canada.

**ARTICLE A-6
PRECEDENCE OF LEGISLATION AND
THE COLLECTIVE AGREEMENT**

A6.01 In the event that any law passed by Parliament applying to employees of the Corporation covered by this Agreement renders null and void any provision of this Agreement, the remaining provisions of the Agreement shall remain in effect for the term of the Agreement.

**ARTICLE A-7
INTERPRETATION AND DEFINITIONS**

A7.01 For the purpose of this Agreement.

- (a) "Bargaining Agent" means the party described in the certificate issued by the Canada Industrial Relations Board on February 10, 1994, certifying the Professional Institute of the Public Service of Canada to represent employees of the Corporation;
- (b) "bargaining unit" means the employees of the Corporation as defined in the certificate issued by the Canada Industrial Relations Board on February 10, 1994;
- (c) "common law spouse", means a person with whom an employee, for a continuous period of at least one year, has lived, publicly represented to be their spouse, and with whom they intend to continue to live in a conjugal relationship.
- (d) "continuous employment" means uninterrupted employment with the Corporation and includes continuous employment in the Public Service as defined in Schedule I and Schedule I.1 of the Financial Administration Act;
- (e) "Corporation" means the Canadian Commercial Corporation;
- (f) "day of rest" in relation to a full-time employee means a day other than a holiday on which that employee is not ordinarily required to perform the duties of the position other than by reason of being on leave or absent from duty without permission;
- (g) "determinate employee" means an employee who is employed for a specific period of employment;
- (h) "double time" means two (2) times the employee's hourly rate of pay;
- (i) "employee" means a person so defined in the Canada Labour Code, and who is included in the Bargaining Unit;
- (j) "holiday" means the twenty-four (24)-hour period commencing at 00:01 hours of a day designated as a holiday in this Agreement;
- (k) "Indeterminate employee" means an employee who is employed for an indeterminate period of employment;

- (l) "lay-off" means the termination of an employee's employment because of lack of work or because of the discontinuance of a function;
- (m) "leave" means authorized absence from duty by an employee during his/her regular or normal hours of work;
- (n) "membership dues" means the dues established pursuant to the constitution of the Bargaining Agent as the dues payable by its members as a consequence of their membership in the organization, and shall not include any initiation fee, insurance premium, or special levy;
- (o) "overtime" means:
 - (i) in the case of a full-time employee, authorized work in excess of the scheduled hours of work;
 - or
 - (ii) in the case of a part-time employee, authorized work in excess of the normal daily or weekly hours of work of a full-time employee, but does not include time worked on a holiday;
- (p) "spouse" includes a common law spouse;
- (q) "straight-time rate" means a full-time employee's hourly rate of pay, which is the full-time employee's weekly rate of pay divided by the normal number of hours in his/her work week;
- (r) "time and one half" means one and one half (1 1/2) times the employee's hourly rate of pay;
- (s) "weekly rate of pay" means a full-time employee's annual rate of pay divided by 52.

A7.02

Except as otherwise provided in this Agreement, expressions used in this Agreement, if defined in the Canada Labour Code, have the same meaning as given to them in the Canada Labour Code.

CHAPTER B

WORKING CONDITIONS

ARTICLE B-1**
HOURS OF WORK

B1.01 The parties to this Agreement share a common desire to provide the hours of operation necessary to ensure that the Corporation's clients, foreign and domestic, will receive exceptional, efficient, and timely service.

B1.02 General

For the purposes of this Article, a week shall consist of seven (7) consecutive days beginning at 0:01 hours Monday morning and ending at 24:00 hours Sunday. The day is a twenty-four (24) hour period commencing at 00:01 hours.

B1.03 (a) Subject to variation in accordance with this Article, the scheduled work week shall be thirty-seven and one half (37 1/2) hours from Monday to Friday inclusive. The scheduled work day shall be seven and one half (7 1/2) consecutive hours, exclusive of a lunch period. The work day shall begin no earlier than 7:00 a.m. and end no later than 6:00 p.m.

(b) Employees shall be informed by written notice of their scheduled hours of work. Any changes to the scheduled hours shall be by written notice to the employee(s) concerned.

(c) Employees must take a minimum of 30 minutes for a lunch break.

(d) Receptionist's Hours of Work

The scheduled hours of work for employees occupying the position of Receptionist may be eight (8) hours per day, forty (40) hours per week. Overtime compensation in accordance with B2 will be provided for time worked in excess of the hours referred to in Article B1.03 (a).

B1.04 The weekly and daily hours of work shall not be varied, except in situations significantly beyond the control of the Corporation. Meaningful consultation with the Bargaining Agent shall precede any variation when it is reasonable and possible to do so. The annual total of hours will remain unchanged.

B1.05 Rest Periods

Except when operational requirements do not permit, the Corporation will provide two (2) rest periods of fifteen (15) minutes each per full working day.

B1.06 Tele-Work, Flexible Hours, Compressed Work Week

(a) Notwithstanding the provisions of this Article, upon request of the employee and, subject to operational requirements and approval by the Corporation, an employee may complete the normal weekly hours in a manner other than that described in B1.03.

(b) Notwithstanding anything to the contrary contained in this Agreement, the implementation of any variation in hours shall not result in any additional overtime work or additional payment by reason only of such variation, nor shall it be deemed to prohibit the right of the Corporation to schedule any hours of work permitted by the terms of this Agreement.

(c) Where there is no mutual agreement to implement tele-work, flexible hours or a compressed work week, hours of work will be scheduled in accordance with the collective agreement.

B1.07 Scheduling Matters Regarding Compressed Work Week

Subject to B1.06, an employee may, with the Corporation's approval, choose a work schedule of:

- (a) four (4) days at eight (8) hours fifteen (15) minutes and one (1) day at four (4) hours thirty (30) minutes;

or

- (b) nine (9) days of work per ten (10) working day period at eight (8) hours twenty (20) minutes per day

B1.08 When leave is taken by an employee working on a compressed schedule, the employee shall account for the difference in the hours between his or her normal compressed work day and the regular work hours granted by the Corporation for the various types of leave, except in clause C-4, Bereavement Leave, where a "day" means a calendar day. This includes designated holidays. **

B1.09 Employees may account for the time stated in B1.08 by:

- (a) Entering a vacation/compensatory leave request for the amount of the difference in the Corporation's leave management system.
Or
- (b) Increasing the length of the work day during the 14 calendar day period containing the designated holiday to account for the difference.

**ARTICLE B-2
OVERTIME**

B2.01 "Compensatory leave" means leave with pay in lieu of cash payment for overtime. The duration of such leave will be equal to the overtime worked multiplied by the applicable overtime rate. The rate of pay to which an employee is entitled during such leave shall be based on the employee's hourly rate of pay as calculated from the classification prescribed in the certificate or letter of appointment on the day immediately prior to the day on which the leave is taken.

B2.02 Assignment of Overtime Work

- (a) Subject to operational requirements, the Corporation shall make every reasonable effort to avoid excessive overtime and to allocate overtime work on an equitable basis among the readily available, qualified employees.
- (b) Except in cases of an emergency, call-back or mutual agreement with the employee, the Corporation shall, wherever possible, give at least twelve (12) hours' notice of any requirement for overtime work.

B2.03 Overtime Compensation

Subject to B2.08, an employee who is required to work overtime on a scheduled work day is entitled to compensation at time and one-half (1 1/2) for all overtime hours.

B2.04 Subject to B2.08:

- (a) a full time employee who is required to work on a first day of rest is entitled to compensation at time and one-half (1 1/2) for his/her normal daily hours of work and double (2) time thereafter;
- (b) a full-time employee who is required to work on a second or subsequent day of rest is entitled to compensation at double (2) time. Second or subsequent day of rest means the

second or subsequent day in an unbroken series of consecutive and contiguous calendar days of rest.

B2.05 Subject to B2.08, when an employee is required to report for work and reports on a day of rest, he/she shall be paid the greater of:

- (a) compensation at the applicable overtime rate;

or

- (b) compensation equivalent to four (4) hours' pay at the hourly rate of pay, except that the minimum of four (4) hours' pay shall apply only the first time that an employee reports for work during a period of eight (8) hours, starting with the employee's first reporting.

B2.06 When an employee is required to report for work and reports under the conditions described in B2.04 and B2.12, and is required to use transportation services other than normal public transportation services, he/she shall be reimbursed for reasonable expenses incurred as follows:

- (a) kilometric allowance as described in the CCC Travel Policies when authorized by the Corporation to use his/her automobile when the employee travels by means of his/her own automobile,

or

- (b) out of pocket expenses for other means of commercial transportation.

B2.07 Other than when required by the Corporation to use a vehicle of the Corporation for transportation to a work location other than his/her normal place of work, time spent by the employee reporting to work or returning to his/her residence shall not constitute time worked.

B2.08 An employee is entitled to overtime compensation under B2.03, B2.04 and B2.05 for each completed period of fifteen (15) minutes of overtime worked:

- (a) when the overtime work is authorized in advance by the Corporation or is in accordance with standard operating instructions;

and

- (b) when the employee does not control the duration of the overtime work.

B2.09 Overtime shall be compensated in cash except where, upon request of an employee and with the approval of the Corporation, overtime may be compensated in equivalent leave with pay. The Corporation shall grant compensatory leave at times convenient to both the employee and the Corporation. Compensatory leave with pay not used by the end of a twelve month period, to be determined by the Corporation, will be paid for in cash. Such payment will be at the employee's hourly rate of pay as calculated from the classification prescribed in the certificate or letter of appointment at the end of the twelve (12) month period.

B2.10 Overtime (Meal Allowances)

- (a) Except where free meals are provided, an employee shall be reimbursed for meals to a maximum of eighteen dollars (\$18.00), where an employee:
 - (i) works three (3) or more hours of overtime immediately before or immediately following the scheduled hours of work;

or

 - (ii) works overtime continuously extending four (4) hours or more beyond the period provided for in (i) above.

- (b) Reasonable time with pay, to be determined by the Corporation, shall be allowed to the employee in order that a meal break may be taken either at or adjacent to the place of work.

B2.11 For the purpose of avoiding the pyramiding of overtime, there shall be no duplication of overtime payments for the same hours worked.

B2.12 Compensation under this Article shall not be paid for overtime worked by an employee at courses, training sessions, conferences and seminars unless the employee is required to attend by the Corporation.

B2.13 If an employee reports for work after being given instruction before the termination of his/her work schedule, or at any earlier time of day, to work overtime at a specified time on a regular working day for a period which is not contiguous to his/her schedule, he/she shall be paid for the time actually worked, or a minimum of two (2) hours' pay at straight-time, whichever is the greater.

ARTICLE B-3 ** DESIGNATED PAID HOLIDAYS

B3.01 Subject to B3.02, the following days shall be designated holidays for employees:

- (a) New Year's Day,
- (b) Good Friday,
- (c) Easter Monday,
- (d) Victoria Day,
- (e) Canada Day,
- (f) Labour Day,
- (g) Thanksgiving Day,
- (h) Remembrance Day,
- (i) Christmas Day,
- (j) Boxing Day,
- (k) The first Monday in August,
- (l) Any additional day when proclaimed by an Act of Parliament as a national holiday.

B3.02 An employee absent without pay on both his/her full working day immediately preceding and his/her full working day immediately following a designated holiday is not entitled to pay for the holiday, except in the case of an employee who is granted leave without pay under the provisions of C-18, Leave With or Without Pay for Bargaining Agent Business or Other Activities under the Canada Labour Code. **

B3.03 (a) When a day designated as a holiday under B3.01 coincides with an employee's day of rest, the holiday shall be moved to the first scheduled working day following his/her day of rest. When a day that is a designated holiday is moved to a day on which the employee is on leave with pay, that day shall count as a holiday and not as a day of leave.

(b) When two (2) days designated as holidays under B3.01 coincide with an employee's consecutive days of rest, the holidays shall be moved to the employee's first two (2) scheduled working days following the days of rest. When the days that are designated holidays are so moved to days on which the employee is on leave with pay, those days count as holidays and not as days of leave.

B3.04 When a day designated as a holiday for an employee is moved to another day under the provisions of B3.03:

- (a) work performed by an employee on the day from which the holiday was moved shall be considered as work performed on a day of rest,

and

- (b) work performed by an employee on the day to which the holiday was moved, shall be considered as work performed on a holiday.

B3.05 When an employee works on a holiday, the employee shall be paid:

- (a) time and one-half (1 1/2) for all hours worked up to the regular daily scheduled hours of work and double (2) time thereafter, in addition to the pay that the employee would have been granted had he/she not worked on the holiday,

or

- (b) upon request, and with the approval of the Corporation, the employee may be granted:

- (i) a day of leave with pay (straight-time rate of pay) at a later date in lieu of a holiday,
and

- (ii) pay at one and one half (1 1/2) times the straight-time rate of pay for all hours worked up to the regular daily scheduled hours of work,

and

- (iii) pay at two (2) times the straight-time rate of pay for all hours worked by him/her on the holiday in excess of the regular daily scheduled hours of work.

- (c) (i) Subject to operational requirements and adequate advance notice, the Corporation shall grant lieu days at such times as the employee may request.

- (ii) When in a fiscal year an employee has not been granted all of his/her lieu days as requested by him/her, at his/her option, such lieu days shall be paid off at his/her straight-time rate of pay or carried over for one year. In all other cases unused lieu days shall be paid off at the employee's straight-time rate of pay.

- (iii) The straight time rate of pay referred to in B3.05(c)(ii) shall be the rate in effect when the lieu day was earned.

B3.06 When an employee is required to report for work and reports on a designated holiday, the employee shall be paid the greater of:

- (a) compensation in accordance with the provisions of B3.05;

- (b) compensation equivalent to four (4) hours' pay at the employee's straight-time rate of pay.

B3.07 Other than when required by the Corporation to use a vehicle of the Corporation for transportation to a work location other than the employee's normal place of work, time spent by the employee reporting to work or returning to his/her residence shall not constitute time worked.

B3.08 Where a day that is a designated holiday for an employee coincides with a day of leave with pay, that day shall count as a holiday and not as a day of leave.

B3.09 Alternative Religious Holidays

- (a) The Corporation shall make every reasonable effort to accommodate an employee who requests time off to fulfill his or her religious obligations.

- (b) Employees may, in accordance with the provisions of this Agreement, request annual leave,

compensatory leave or leave without pay for other reasons in order to fulfil their religious obligations.

- (c) Notwithstanding clause (b) above, at the request of the employee and at the discretion of the Corporation, time off with pay may be granted to the employee in order to fulfil his or her religious obligations. The number of hours with pay so granted must be made up hour for hour within a period of six (6) months, at times agreed to by the Corporation. Hours worked as a result of time off granted under this clause shall not be compensated nor should they result in any additional payments by the Corporation.
- (d) An employee who intends to request leave or time off under this Article must give notice to the Corporation as far in advance as possible but no later than four (4) weeks before the requested period of absence.

B3.10 Compensation for Work Performed on Alternative Religious Holidays

When an employee's choice of an alternative religious holiday has been approved by the Corporation but, because of operational requirements the employee is subsequently required to work on that day, the employee's leave will be credited and the employee will be paid in accordance with the terms and conditions of the collective agreement.

ARTICLE B-4**
TRAVEL

B4.01 Subject to the following, the Corporation agrees that the entitlements provided for in its Travel Policy will be based on, and no less than, the Treasury Board Travel Policy as in effect on the date of signing of this Agreement. Any changes in travel allowances granted during the life of the collective agreement under the Treasury Board Travel policy will be applied.

B4.02 For the purpose of this Agreement, travelling time is compensated for only in the circumstances and to the extent provided for in this Article.

B4.03 When an employee is required to travel outside his/her headquarters area on the Corporation's business, as these expressions are defined by the Corporation, overnight stay time, when accommodation is provided, outside of regular scheduled working hours shall not be considered travel time.

B4.04 For the purpose of B4.03 and B4.05, the travelling time for which an employee shall be compensated is as follows:

- (a) For travel by public transportation, the time between the scheduled time of departure and the time of arrival at a destination, including the normal travel time to the point of departure, as determined by the Corporation.
- (b) For travel by private means of transportation, the normal time as determined by the Corporation, to proceed from the employee's place of residence or work place, as applicable, direct to his/her destination and, upon his/her return, direct back to his/her residence or work place.
- (c) In the event that an alternate time of departure and/or means of travel is requested by the employee, the Corporation may authorize such alternate arrangements, in which case compensation for travelling time shall not exceed that which would have been payable under the Corporation's original determination.

- B4.05 When an employee is required to travel, the employee shall be compensated as follows:
- (a) On a normal working day
 - (i) regular pay for the day for the period of travel during regular scheduled working hours,
 - and
 - (ii) the applicable overtime rate for additional travel time in excess of regularly scheduled hours of work
 - (b) On a day of rest or on a designated paid holiday, the applicable overtime rate of pay.
 - (c) The employer reserves the right to determine the timing and means of travel. **

B4.06 Compensation under this Article shall not be paid for travel time to courses, training sessions, conferences and seminars, unless the employee is required to attend by the Corporation.

- B4.07
- (a) Compensation for travel time will be granted in the form of leave at the same rate that it is earned under this article.
 - (b) In order to provide the employee with sufficient rest to perform his/her duties in the most effective manner, such leave shall be given immediately upon the return of an employee from travel of six (6) hours or more.
 - (c) Notwithstanding B4.07 (b), where operational requirements of an urgent matter require an employee to be at work immediately upon his/her return, the earned leave shall be taken at a date mutually agreed to by the employee and his/her supervisor.
 - (d) Leave that could not be taken shall accumulate and be paid off in cash on March 31 of each year at the rate that it was earned unless the employee and the supervisor agree to extend beyond March 31.
 - (e) The employee will be required to keep a log provided by the Corporation, of all working hours spent on business trips.

B4.08 Frequent Flyer Points

- (a) The Bargaining Agent and the Corporation recognize that frequent flyer points are not provided by the Corporation but may be issued by the airlines.
- (b) When an airline's policy provides frequent flyer points, these will accrue to employees on Corporation travel according to the airline's policies.
- (c) If an airline stops issuing frequent flyer points, the Corporation will not substitute points nor compensate employees for this change of airline policy.

**ARTICLE B-5
RESTRICTION ON OUTSIDE EMPLOYMENT**

B5.01 Unless otherwise specified by the Corporation as being in an area that could represent a conflict of interest, employees shall not be restricted in engaging in other employment outside the hours they are required to work for the Corporation.

**ARTICLE B-6
PART-TIME EMPLOYEES**

B6.01 Definition

Part-time employee means a person whose normal hours of work are less than those established in the Hours of Work Article of this Agreement.

B6.02 General

Part-time employees shall be entitled to the benefits provided under this Agreement in the same proportion as their normal weekly hours of work compared with the normal weekly hours of work, specified in this Agreement, of full-time employees, unless otherwise specified in this Agreement.

B6.03 Part-time employees shall be paid at the straight-time rate of pay for all work performed up to the normal daily or weekly hours specified for a full-time employee.

B6.04 The days of rest provisions of this Agreement apply only in a week when a part-time employee has worked 5 days and the weekly hours specified by this Agreement.

B6.05 Leave will only be provided

(a) during those periods in which employees are scheduled to perform their duties;

or

(b) where it may displace other leave as prescribed by this Agreement.

B6.06 Designated Holidays

A part-time employee shall not be paid for the designated holidays but shall, instead, be paid four and one quarter percent (4.25%) for all straight time worked.

B6.07 When a part-time employee is required to work on a day which is prescribed as a designated paid holiday for a full-time employee in B3.01, the employee shall be paid at time and one-half (1 1/2) of the straight-time rate of pay for all hours worked up to the regular daily scheduled hours of work as specified by this Agreement and double (2) thereafter.

B6.08 Overtime

Overtime means authorized work performed in excess of normal daily or weekly hours of work, specified by this Agreement, of a full-time employee, but does not include time worked on a holiday.

B6.09 Subject to B6.08, a part-time employee who is required to work overtime shall be paid overtime as specified by this Agreement.

B6.10

Vacation Leave

A part-time employee shall earn vacation leave credits for each month in which the employee receives pay for at least twice the number of hours in the employee's normal work week, at the rate for years of employment established in the vacation leave entitlement clause specified by this Agreement, prorated and calculated as follows:

- (a) when the entitlement is 9.375 hours per month, one quarter (1/4) of the hours in the employee's work week per month;
- (b) when the entitlement is 12.500 hours per month, one third (1/3) of the hours in the employee's work week per month;
- (c) when the entitlement is 15.625 hours per month, five-twelfths (5/12) of the hours in the employee's work week per month;
- (d) When the entitlement is 18.750 hours per month, one half (1/2) of the hours in the employee's work week per month.

B6.11

Sick Leave

A part-time employee shall earn sick-leave credits at the rate of one quarter (1/4) of the number of hours in an employee's normal work week for each calendar month in which the employee has received pay for at least the number of hours in the employee's normal work week.

B6.12

Vacation and Sick Leave Administration

- (a) For the purposes of administration of B6.10 and B6.11, where an employee does not work the same number of hours each week, the normal work week shall be the weekly average of the hours worked at the straight-time rate calculated on a monthly basis.
- (b) An employee whose employment in any month is a combination of both full-time and part-time employment, shall not earn vacation or sick leave credits in excess of the entitlement of a full-time employee.

B6.13

Severance Pay

Notwithstanding the provisions of Article F-2, Severance Pay, of this Agreement, where the period of continuous employment in respect of which severance benefit is to be paid consists of both full-time and part-time employment the benefit shall be calculated as follows: the period of continuous employment eligible for severance pay shall be established and the part-time portions shall be consolidated to equivalent full-time. The equivalent full-time portions shall be multiplied by the full-time weekly pay rate for the appropriate group and level to produce the severance pay benefit.

ARTICLE B-7
PROBATIONARY EMPLOYEES**

B7.01

Probationary Period

A new employee will be considered on probation for a period of up to one (1) working year. Employment during probation will be credited to the employee for the calculation of continuous employment. During a probationary period, the Employer shall not terminate an employee's employment in an arbitrary, discriminatory or bad faith manner.**

CHAPTER C

LEAVES

**ARTICLE C-1
LEAVE GENERAL**

C1.01 Definitions

For the purposes of Chapter C, the term "spouse" includes a person who is cohabiting with an employee and who lives together as a spouse in a conjugal relationship at the relevant time, having so cohabited with the employee for at least one year.

C1.02 The Corporation will provide the employee, once in each fiscal year, with a statement containing the balance remaining of vacation and sick leave credits.

C1.03 The amount of leave with pay earned but unused as has been credited to an employee by the Corporation at the time when this Agreement is signed, or at the time when the employee becomes subject to this Agreement, shall be retained by the employee.

C1.04 An employee shall not be granted two (2) different types of leave with pay or monetary remuneration in lieu of leave in respect of the same period of time.

C1.05 An employee is not entitled to leave with pay during periods he/she is on leave without pay or under suspension.

C1.06 In the event of termination of employment for reasons other than death or lay-off, the Corporation shall recover from any monies owed the employee an amount equivalent to unearned vacation and sick leave taken by the employee, as calculated from the classification prescribed in his/her certificate or letter of appointment on the date of the termination of his/her employment.

**ARTICLE C-2
VACATION LEAVE WITH PAY**

C2.01 The vacation year shall be from April 1st to March 31st of the following calendar year, inclusive.

C2.02 Accumulation of Vacation Leave Credits

For the purpose of this Article, service shall include employment in the Public Service as defined in Schedules I through VI inclusive of the *Financial Administration Act*.

An employee shall earn vacation leave credits for each calendar month during which the employee receives pay for at least ten (10) days at the following rate:

- (a) 9.375 hours until the month in which the employee's fifth (5th) anniversary of service occurs;
- (b) 12.500 hours commencing with the month in which the employee's fifth (5th) anniversary of service occurs;
- (c) 15.625 hours commencing with the month in which the employee's fifteenth (15th) anniversary of service occurs;
- (d) 18.750 hours commencing with the month in which the employee's twenty-sixth (26th) anniversary of service occurs.

C2.03 Entitlement to Vacation Leave With Pay

An employee is entitled to Vacation Leave With Pay to the extent of his/her earned credits but an employee who has completed six months of continuous employment may receive an advance of credits equivalent to the anticipated credits for the vacation year.

C2.04 Scheduling of Vacation Leave With Pay

- (a) Employees are expected to take all their vacation leave during the vacation year in which it is earned.
- (b) The Corporation shall make reasonable effort to:
 - (i) schedule the employee's vacation leave for at least two (2) consecutive weeks, during the period requested, provided notice of the period requested is given by the employee prior to April 1st of any vacation year.
 - (ii) schedule the employee's vacation leave on any other basis if the employee gives the Corporation at least two (2) days' advance notice for each day of leave requested.
- (c) The Corporation shall respond to an employee's vacation leave application within one (1) week of receipt of the application if the period of vacation leave requested is greater than one (1) week in duration. For periods of less than one (1) week, the Corporation will respond in a reasonable time period according to the individual's request.
- (d) Subject to operational requirements, the Corporation shall make every reasonable effort to schedule an employee's vacation leave in the vacation year in which it is earned and in a manner acceptable to the employee.

C2.05 The Corporation shall give the employee as much notice as is practicable and reasonable that a request for vacation leave has or has not been approved. In the case of disapproval, alteration or cancellation of such leave, the Corporation shall give the written reason therefore.

C2.06 Where, in respect of any period of vacation leave, an employee:

- (a) is granted bereavement leave, or
- (b) is granted leave with pay because of illness in the immediate family, or
- (c) is granted sick leave on production of a medical certificate, or
- (d) is granted court leave,

the period of vacation leave so displaced shall either be added to the vacation period, if requested by the employee and approved by the Corporation, or reinstated for use at a later date.

C2.07 Where in any vacation year an employee has not been granted all of the vacation leave credited to him/her, the unused portion of the employee's vacation leave shall be carried over in to the following vacation year. Carry-over beyond one year shall not be granted except by mutual consent. Should mutual consent not be achieved, any credits remaining from the previous vacation year shall be paid to the employee effective March 31, of the then present year.

C2.08 During any vacation year, upon application by the employee and at the discretion of the Corporation, earned but unused vacation leave credits in excess of fifteen (15) days may be paid in cash at the employee's daily rate of pay as calculated from the classification prescribed in his/her certificate or letter of appointment of his/her substantive position on March 31st of the previous vacation year.

C2.09 Recall From Vacation Leave With Pay

- (a) The Corporation will make every reasonable effort not to recall an employee to duty after the employee has proceeded on vacation leave with pay.

- (b) Where, during any period of vacation leave with pay, an employee is recalled to duty, he/she shall be reimbursed for reasonable expenses, as normally defined by the Corporation, that he/she incurs:
 - (i) in proceeding to his/her place of duty,
 - and
 - (ii) in returning to the place from which the employee was recalled if he/she immediately resumes vacation upon completing the assignment for which he/she was recalled, after submitting such accounts as are normally required by the Corporation.
- (c) The employee shall not be considered as being on vacation leave during any period in respect of which the employee is entitled under C2.09(b) to be reimbursed for reasonable expenses incurred by him/her.

C2.10 Leave When Employment Terminates

When an employee dies or otherwise ceases to be employed, the employee or the employee's estate shall be paid an amount equal to the product obtained by multiplying the number of days of earned but unused vacation leave with pay to his/her credit by the daily rate of pay as calculated from the classification prescribed in his/her certificate or letter of appointment on the date of the termination of his/her employment.

C2.11 In the event of termination of employment for reasons other than death or lay-off, the Corporation shall recover from any monies owed the employee an amount equivalent to unearned vacation leave taken by an employee, as calculated from the classification prescribed in his/her certificate or letter of appointment on the date of the termination of his/her employment.

C2.12 Notwithstanding C2.10, an employee whose employment is terminated by reason of a declaration that the employee abandoned his/her position is entitled to receive the payment referred to in C2.10, if the employee requests it in writing within six months following the date upon which his/her employment is terminated

C2.13 Cancellation of Vacation Leave

When the Corporation cancels or alters a period of vacation leave which it has previously approved in writing, the Corporation shall reimburse the employee for the non-returnable portion of vacation contracts and reservations made by the employee in respect of that period, subject to the presentation of such documentation as the Corporation may require. The employee must make every reasonable attempt to mitigate any losses incurred and will provide proof of such action to the Corporation.

C2.14 For the purposes of this Article, an employee on an acting assignment for at least four (4) months shall be entitled to vacation pay at the rate he/she was being paid on the day preceding the leave or payment.

C2.15 One-Time Entitlement Vacation Leave

- (a) Employees shall be credited a one-time entitlement of thirty-seven decimal five (37.5) hours of vacation leave with pay on the first (1st) day of the month following the employee's second (2nd) anniversary of service.
- (b) The vacation leave credits provided in the paragraph C2.15 (a) above shall be excluded from the application of clause C2.07 dealing with the carry-over and/or liquidation of vacation leave.

ARTICLE C-3 **
SICK LEAVE WITH PAY

C3.01 Credits

An employee shall earn sick leave credits at the rate of one and one quarter (1 1/4) days for each calendar month for which the employee receives pay for at least ten (10) days.

C3.02 Granting of Sick Leave

An employee shall be granted sick leave with pay when the employee is unable to perform his/her duties because of illness or injury provided that:

- (a) the employee satisfies the Corporation of this condition in such manner and at such time as may be determined by the Corporation,

and

- (b) the employee has the necessary sick leave credits.

C3.03 Unless otherwise informed by the Corporation, submitting an electronic request for sick leave shall, when submitted through the leave management system, be considered as meeting the requirements of C3.02(a). **

C3.04 When an employee has insufficient or no credits to cover the granting of sick leave with pay under the provisions of C3.02, sick leave with pay may, at the discretion of the Corporation, be granted to an employee for a period of up to twenty-five (25) days subject to the deduction of such advanced leave from any sick leave credits subsequently earned.

C3.05 When an employee is granted sick leave with pay and injury-on-duty leave is subsequently approved for the same period, it shall be considered, for the purpose of the record of sick leave credits, that the employee was not granted sick leave with pay.

C3.06 Where, in respect of any period of compensatory leave, an employee is granted sick leave with pay on production of a medical certificate, the period of compensatory leave so displaced shall either be added to the compensatory leave period if requested by the employee and approved by the Corporation or reinstated for use at a later date.

C3.07 Attendance Incentive

- (a) It is beneficial to promote and reward good attendance.
- (b) An employee who uses no sick leave credits in a fiscal year shall be credited with two (2) days off for personal needs in the following fiscal year, to be taken at a time convenient to the employee and the Corporation. Such days shall be non-cumulative, and shall have no cash value.
- (c) An employee who uses less than five (5) sick leave credits in a fiscal year shall be credited with one (1) day off for personal needs in the following fiscal year, to be taken at a time convenient to the employee and the Corporation. Such days shall be non-cumulative, and shall have no cash value.
- (d) In order to be eligible for such leave, an employee must have been employed for the full fiscal year and have not been on leave without pay in that period.

C3.08 As of January 1, 2007, where a person who ceased to be employed in any part of the Public Service becomes an employee of CCC and his or her employment constitutes continuous employment, he or she shall, on appointment, be deemed to have earned all sick leave credits earned but not granted during his or her period of employment in the Public Service to a maximum of 100 days.

ARTICLE C-4**
BEREAVEMENT LEAVE

C4.01 Preamble

In respect to applications for leave made pursuant to this Article, the employee may be required to provide satisfactory validation of the circumstances necessitating such requests.

C4.02 Bereavement Leave With Pay

For the purpose of this clause, immediate family is defined as father, mother, (or alternatively stepfather, stepmother, or foster parent) brother, sister, spouse, child, (including child of common-law spouse) stepchild or ward of the employee, father-in-law, mother-in-law, grandparent (including grandparent of spouse), grandchild, daughter-in-law, son-in-law, brother-in-law, sister-in-law, relative permanently residing in the employee's household or with whom the employee permanently resides, and any other relative for whom the employee has care-giving responsibilities. **

- (a) When a member of an employee's immediate family dies, the employee shall be entitled to bereavement leave with pay for a period of not more than seven (7) working days and may also be granted up to three (3) additional working days leave with pay for the purposes of travel.
- (b) Bereavement leave granted under this clause may be taken in two or more separate periods.
- (c) If, during a period of leave with pay, an employee is bereaved in circumstances under which the employee would have been eligible for bereavement leave under this clause, the employee shall be granted bereavement leave with pay and the employee's paid leave credits shall be restored to the extent of any concurrent bereavement leave granted.
- (d) It is recognized by the parties that the situations which call for leave in respect of bereavement are based on individual circumstances. On request, the Corporation may, after considering the particular circumstances involved, grant leave with pay for a period greater than that provided for in C4.02(a), or, at the discretion of the Corporation, grant leave with pay in respect of persons not listed in this clause.

ARTICLE C-5**
MATERNITY AND PARENTAL LEAVE

C5.01 Maternity Leave without Pay

- (a) An employee who becomes pregnant shall, upon request, be granted maternity leave without pay for a period beginning before, on or after the termination date of pregnancy and ending not later than eighteen (18) weeks after the termination date of pregnancy.
 - (i) Notwithstanding sub-clause C5.01(a) above:
 - (A) where the employee's new-born child is hospitalized within the period defined in sub-clause C5.01(a) above;
 - and
 - (B) where the employee has proceeded on maternity leave without pay and then, returns to work for all or part of the period during which her new-born child is hospitalized; the period of maternity leave without pay defined in sub-clause C5.01(a) above may be extended beyond the date falling eighteen (18) weeks after the date of termination of pregnancy by a period equal to that portion of the period of the child's hospitalization during which the employee returned to work, to a maximum of eighteen (18) weeks.
 - (ii) The extension described in sub-clause C5.01(a)(i) above shall end not later than

fifty-two (52) weeks after the termination date of pregnancy.

- (b) At its discretion, the Corporation may require an employee to submit a medical certificate certifying pregnancy.
- (c) An employee who has not commenced maternity leave without pay may elect to:
 - (i) use earned vacation and compensatory leave credits up to and beyond the date that her pregnancy terminates;
 - (ii) use her sick leave credit up to and beyond the date that her pregnancy terminates, subject to the provisions set out in the Sick Leave With Pay Article. For purposes of this clause, illness or injury as defined in the Sick Leave Article shall include medical disability related to pregnancy.

C5.02 An employee shall inform the Corporation in writing of her plans for taking leave with and without pay to cover her absence from work due to the pregnancy at least four (4) weeks in advance of the initial date of continuous leave of absence during which termination of pregnancy is expected to occur, unless there is a valid reason why the notice cannot be given.

C5.03 Leave granted under this clause shall be counted for the calculation of continuous employment for the purpose of calculating severance pay and service for the purpose of calculating vacation leave. Time spent on such leave shall be counted for pay increment purposes.

C5.04 Maternity Allowance

An employee who has been granted maternity leave without pay shall be paid a maternity allowance in accordance with the terms of the Supplemental Unemployment Benefit (SUB) Plan described in sub-clause C5.05, provided that she:

- (a) has completed six (6) months of continuous employment before the commencement of her maternity leave without pay;
 - (b) provides the Corporation with proof that she has applied for and is in receipt of Employment Insurance (EI) pregnancy benefits pursuant to of the Employment Insurance Act or the Québec Parental Insurance Plan in respect of insurable employment with the Corporation;
- and
- (c) has signed an agreement with the Corporation stating that:
 - (i) She will return to work on the expiry date of her maternity leave without pay unless this date is modified by the approval of another form of leave;
 - (ii) within eighteen (18) months following her return from maternity leave without pay, she will work an amount of hours paid at straight-time calculated by multiplying the number of hours in the work week on which her maternity allowance was calculated by the number of weeks for which the allowance was paid.
 - (iii) should the employee fail to return to work as per the provisions of sub-clauses C5.04(c)(i) and (ii) for reasons other than death, lay-off or early termination due to lack of work or discontinuance of a function of a specified period of employment that would have been sufficient to meet the obligations specified in section C5.04(c)(ii), or having become disabled as defined in the Public Service Superannuation Act, the employee recognizes that she is indebted to the Corporation for the amount received as a maternity allowance, proportionate to the amount of hours not worked in relation to the hours to be worked as specified in sub-clause C5.04(c)(ii) above.
 - (iv) should an employee whose specified period of employment expired and who is

rehired in any portion of the Core Public Administration as specified in the Federal *Public Sector Labour Relations Act* within a period of ninety (90) days or less is not indebted for the amount if her new period of employment is sufficient to meet the obligations specified in subsection (ii).

- (d) for the purpose of sub-clause C5.04(c)(ii), periods of leave with pay shall count as time worked.

C5.05 Maternity allowance payments made in accordance with the SUB Plan will consist of the following:

- (a)
 - (i) where an employee is subject to a waiting period before receiving EI maternity benefits, ninety-three per cent (93%) of her weekly rate of pay for each week of the waiting period, less any other moneys earned during this period;
 - (ii) for each week that the employee receives a pregnancy benefit pursuant to the Employment Insurance Act or the Québec Parental Insurance Plan, the difference between the gross weekly amount of the EI benefit she is eligible to receive and ninety-three per cent (93%) of her weekly rate of pay less any other moneys earned during this period.

and

- (iii) where an employee has received the full fifteen (15) weeks of maternity benefit under Employment Insurance and thereafter remains on maternity leave without pay, she is eligible to receive a further maternity allowance for a period of one (1) week, ninety three per cent (93%) of her weekly rate of pay for each week, less any other monies earned during this period.
- (b) the maternity allowance to which an employee is entitled is limited to that provided in sub-clause C5.05(a) and an employee will not be reimbursed for any amount that she may be required to repay pursuant to the EI Act or the Québec Parental Insurance Plan.
- (c) The weekly rate of pay referred to in sub-clause C5.05(a) shall be:
 - (i) for a full-time employee, the employee's weekly rate of pay on the day immediately preceding the commencement of maternity leave without pay;
 - (ii) for an employee who has been employed on a part-time or on a combined full-time and part-time basis during the six (6) month period preceding the commencement of maternity leave, the rate obtained by multiplying the weekly rate of pay in sub-clause C5.05(c)(i) by the fraction obtained by dividing the employee's straight-time earnings by the straight-time earnings the employee would have earned working full-time during such period.
- (d)
 - (i) The weekly rate of pay referred to in sub-clause C5.05(c) shall be the rate to which the employee is entitled for her substantive level to which she is appointed.
 - (ii) Notwithstanding sub-clause C5.05(d)(i), and subject to sub-clause C5.05(c)(ii), if, on the day immediately preceding the commencement of maternity leave without pay, an employee has been on an acting assignment for at least four (4) months, the weekly rate shall be the rate she was being paid on that day.
- (e) Where an employee becomes eligible for a pay increment or pay revision while in receipt of maternity allowance, the allowance shall be adjusted accordingly.
- (f) Maternity allowance payments made under the SUB Plan will neither reduce nor increase an employee's deferred remuneration or severance pay.
- (g) At the employee's request, the payment referred to in C5.05(a) will be estimated and advanced to the employee for a period up to and including three (3) pay periods. Adjustments will be made once the employee provides proof of receipt of Employment Insurance or Québec Parental Insurance Plan maternity benefits.

C5.06 Special Maternity Allowance for Totally Disabled Employees

An employee who:

- (a) fails to satisfy the eligibility requirement specified in sub-clause C5.04(b) solely because a concurrent entitlement to benefits under the Disability Insurance (DI) Plan, the Long-Term Disability (LTD) Insurance portion of the Public Service Management Insurance Plan (PSMIP) or the Government Employees Compensation Act prevents her from receiving EI or Québec Parental Insurance Plan maternity benefits;

and

- (b) has satisfied all of the other eligibility criteria specified in sub-clause C5.04 except sub-clauses C5.04(b) and (c);

shall be paid, in respect of each week of maternity allowance not received for the reason described in sub-clause C5.06(a), the difference between ninety-three per cent (93%) of her weekly rate of pay and the gross amount of her weekly disability benefit under the DI Plan, the LTD Plan or via the Government Employees Compensation Act.

C5.07 An employee shall be paid an allowance under this clause and under clauses C5.04 and C5.05 for a combined period of no more than the number of weeks during which she would have been eligible for maternity benefits pursuant to the EI Act or Québec Parental Insurance Plan had she not been disqualified from EI maternity benefits for the reasons described in sub-clause C5.06(a) above.

C5.08 Parental Leave without Pay

An employee who becomes a parent through the birth of a child (including the new-born child of a common-law spouse) or the adoption of a child below the age of majority shall, upon request, be granted parental leave without pay for a single period of up to sixty-three (63) consecutive weeks beginning on or after the date of the child's birth or the date of acceptance of custody of the child for adoption.

C5.09 The period of parental leave without pay shall end:

- (a) where the period of maternity leave without pay as described in sub-clause C5.01(a) above, is followed by a period of parental leave without pay taken by the employee, or in the case of a Corporation couple, by the employee's spouse, no later than seventy-eight (78) weeks after the child is born;
- (b) where the period of maternity leave without pay is extended as described in sub-clause C5.01(a)(i) above, is followed by a period of parental leave without pay taken by the employee, or in the case of a Corporation couple, by the employee's spouse, no later than seventy-eight (78) weeks after the day the child is born;
- (c) no later than seventy-eight (78) weeks after the day the child is born or the acceptance of custody of the child for adoption;
- (d) Notwithstanding paragraphs (a), (b) and (c):
 - (i) where the employee's child is hospitalized within the period defined in the above paragraphs, and the employee has not yet proceeded on parental leave without pay,

or

 - (ii) where the employee has proceeded on parental leave without pay and then returns to work for all or part of the period during which his or her child is hospitalized,

the period of parental leave without pay specified in the original leave request may be extended by a period equal to that portion of the period of the child's hospitalization during which the employee was not on parental leave. However, the extension shall end not later than one hundred and four (104) weeks after the day on which the child comes into the employee's care.

C5.10 An employee who intends to request parental leave without pay shall notify the Corporation at least four (4) weeks in advance of the expected date of the birth of the child or as soon as the application for adoption has been approved by the adoption agency.

C5.11 The Corporation may require an employee to submit a birth certificate or proof of adoption for the child.

C5.12 Leave granted under this clause shall count for the calculation of continuous employment for the purpose of calculating severance pay and service for the purpose of calculating vacation leave. Time spent on such leave shall count for pay increment purposes.

C5.13 Parental Allowance

An employee who has been granted parental leave without pay shall be paid a parental allowance in accordance with the terms of the Supplemental Unemployment Benefit (SUB) Plan described in sub-clause C5.14 below, providing he or she:

- (a) has completed six (6) months of continuous employment before the commencement of parental leave without pay;
 - (b) provides the Corporation with proof that he or she has applied for and is in receipt of parental, paternity or adoption benefits pursuant to the Employment Insurance Act or the Québec Parental Insurance Plan in respect of insurable employment with the Corporation;
- and
- (c) has signed an agreement with the Corporation stating that he or she:
 - (i) will return to work on the expiry date of his or her parental leave without pay, unless this date is modified by the approval of another form of leave;
 - (ii) within eighteen (18) months of his or her return from parental leave without pay, the employee will work an amount of hours paid at straight-time calculated by multiplying the number of hours in the work week on which the parental allowance was calculated by the number of weeks for which the allowance was paid;
 - (iii) should the employee fail to return to work as per the provisions of sub-clauses C5.13(c)(i) and (ii) for reasons other than death, lay-off or early termination due to lack of work or discontinuance of a function of a specified period of employment that would have been sufficient to meet the obligations specified in section C5.13(c)(ii), or having become disabled as defined in the Public Service Superannuation Act, the employee recognizes that he or she is indebted to the Corporation for the amount received as a parental allowance, proportionate to the amount of hours not worked in relation to the hours to be worked as specified in sub-clause C5.13(c)(ii) above.
 - (iv) should an employee whose specified period of employment expired and who is rehired in any portion of the Core Public Administration as specified in the *Federal Public Sector Labour Relations Act* within a period of ninety (90) days or less is not indebted for the amount if her new period of employment is sufficient to meet the obligations specified in subsection (ii).
 - (d) for the purpose of sub-clause C5.13(c)(ii), periods of leave with pay shall count as time worked.

C5.14 Parental Allowance payments made in accordance with the SUB Plan will consist of the following:

- (a)
 - (i) where an employee is subject to a waiting period before receiving EI parental benefits, ninety-three per cent (93%) of his or her weekly rate of pay for each week of the waiting period, less any other monies earned during this period;
 - (ii) for each week in respect of which the employee receives EI parental benefits pursuant to the Employment Insurance Act or the Quebec Parental Insurance Plan, the difference between the gross amount of the parental, adoption or paternity benefits he or she is initially eligible to receive and ninety-three per cent (93%) of his or her weekly rate of pay, less any other monies earned during this period;
 - (iii) where an employee has received the full eighteen (18) weeks of maternity benefit and the full thirty-two (32) weeks of parental benefit under the Québec Parental Insurance Plan and thereafter remains on parental leave without pay, she is eligible to receive a further parental allowance for a period of two (2) weeks, ninety-three per cent (93%) of her weekly rate of pay for each week, less any other monies earned during this period.
 - (iv) where an employee has received the full thirty-five (35) weeks of parental benefit under Employment Insurance and thereafter remains on parental leave without pay, he/she is eligible to receive a further parental allowance for a period of one (1) week, ninety three per cent (93%) of his or her weekly rate of pay for each week less any other monies earned during this period, unless said employee has already received the one (1) week of allowance contained in C5.05 (a) (iii).
- (b) The parental allowance to which an employee is entitled is limited to that provided in sub-clause C5.14(a) and an employee will not be reimbursed for any amount that he or she is required to repay pursuant to the EI Act or the Québec Parental Insurance Plan parental benefits.
- (c) The weekly rate of pay referred to in sub-clause C5.14 (a) shall be:
 - (i) for a full-time employee, the employee's weekly rate of pay on the day immediately preceding the commencement of maternity or parental leave without pay;
 - (ii) for an employee who has been employed on a part-time or on a combined full-time and part-time basis during the six (6) month period preceding the commencement of maternity or parental leave without pay, the rate obtained by multiplying the weekly rate of pay in sub-clause C5.14(c)(i) by the fraction obtained by dividing the employee's straight-time earnings by the straight-time earnings the employee would have earned working full-time during such period.
- (d)
 - (i) The weekly rate of pay referred to in sub-clause C5.14(c) shall be the rate to which the employee is entitled for the substantive level to which she or he is appointed.
 - (ii) Notwithstanding sub-clause C5.14(d)(i), and subject to sub-clause C5.14(c)(ii), if, on the day immediately preceding the commencement of parental leave without pay, an employee is performing an acting assignment for at least four (4) months, the weekly rate shall be the rate the employee was being paid on that day.

- (e) Where an employee becomes eligible for a pay increment or pay revision while in receipt of parental allowance, the allowance shall be adjusted accordingly.
- (f) Parental allowance payments made under the SUB Plan will neither reduce nor increase an employee's deferred remuneration or severance pay.
- (g) At the employee's request, the payment referred to in C5.14(a) will be estimated and advanced to the employee for a period up to and including three (3) pay periods. Adjustments will be made once the employee provides proof of receipt of Employment Insurance or Québec Parental Insurance Plan parental benefits.

C5.15 Special Parental Allowance for Totally Disabled Employees

An employee who:

- (a) fails to satisfy the eligibility requirement specified in sub-clause C5.13(b) solely because a concurrent entitlement to benefits under the Disability Insurance (DI) Plan, the Long-Term Disability (LTD) Insurance portion of the Public Service Management Insurance Plan (PSMIP) or via the Government Employees Compensation Act prevents the employee from receiving EI parental benefits or Québec Parental Insurance Plan parental benefits;

and

- (b) has satisfied all of the other eligibility criteria specified in sub-clause C5.13 except sub-clauses C5.13(b) and (c);

shall be paid, in respect of each week of benefits under the parental allowance not received for the reason described in sub-clause C5.15(a), the difference between ninety-three per cent (93%) of the employees rate of pay and the gross amount of his or her weekly disability benefit under the DI Plan, the LTD Plan or via the Government Employees Compensation Act.

C5.16 An employee shall be paid an allowance under this clause and under clauses C5.13 and C5.14 for a combined period of no more than the number of weeks during which the employee would have been eligible for parental, adoption or paternity benefits pursuant to the EI Act or the Québec Parental Insurance Plan, had the employee not been disqualified from EI parental benefits or the Québec Parental Insurance Plan for the reasons described in sub-clause C5.15 (a) above.

C5.17 For greater certainty, the parties acknowledge that employees are entitled to all benefits provided under the provisions of the Canada Labour Code, Part III, and in the event of conflict with this Article, such provisions shall take precedence.

C5.18 a) For the first three (3) years of this agreement, an employee who elects to take their full seventy-eight (78) weeks of maternity and parental leave and who is entitled to a maternity allowance in accordance with C5.05 (a) as well as a parental allowance in accordance with C5.14 (a) will be entitled to the following weekly maternity and parental allowance:

$$\frac{\text{Total parental and maternity allowance}}{\text{Week}} = \frac{\text{C5.05(a)} + \text{C5.14(a)}}{78}$$

- b) Recognizing that this agreement is signed in advance of the Core Public Administration. Effective the first day of the fourth year of this agreement, the Corporation agrees to adjust the maternity allowance (C5.05 a) and parental allowance (C5.14 a) to those negotiated by the "AV Group" within the Core Public Administration during their current round of collective bargaining.
- c) All other provisions in Article C-5 shall continue to apply.

ARTICLE C-6 **
LEAVE WITHOUT PAY FOR CARE-GIVING AND
NURTURING RESPONSIBILITIES AND COMPASSIONATE CARE

C6.01 Leave Without Pay for Care-Giving and Nurturing Responsibilities

Subject to operational requirements, and in accordance with the following conditions, an employee shall be granted leave without pay for:

- (a) the personal care and nurturing of the employee's pre-school age children; or,
- (b) long term personal care of the employee's parents (including step-parents or foster parents); or
- (c) long term personal care of the employee's spouse or common law partner.

C6.02 The total leave granted under either C6.01(a), (b) or (c) above shall not exceed thirty (30) months during any ten year period of employment with the Corporation.

C6.03 (a) Upon returning from leave of one year or less, the employee shall be reinstated into the position at the time the leave commenced.

(b) Upon returning from leave of a period in excess of one year, the employee shall be reinstated into the position at the time the leave commenced, if the position is still vacant. If the position is no longer vacant, the Corporation shall place the employee in a comparable vacant position within the Corporation. If there is no comparable vacant position within the Corporation, then articles E4 and E5 shall apply.

C6.04 (a) An employee shall notify the Corporation in writing as far in advance as possible but not less than four (4) weeks in advance of the commencement date of such leave unless because of an urgent or unforeseeable circumstance such notice cannot be given.

(b) When an employee requests care-giving leave under C6.01 (b) or C6.01(c) the Corporation reserves the right to request a certificate from a medical practitioner stating that long-term personal care is needed for the employee's parents or spouse or common law partner. **

C6.05 Leave granted under this clause shall be for a minimum period of three (3) weeks.

C6.06 Leave granted under this Article for a period of more than three (3) months shall be deducted from the calculation of continuous employment for the purposes of calculating severance pay and from the calculation of service for the purpose of calculating vacation leave.

C6.07 Time spent on such leave shall not be counted for pay increment purposes.

C6.08 Leave Without Pay for Compassionate Care**

- a) Subject to sub-sections (b) to (h) below, every employee is entitled and shall be granted leave without pay for compassionate care of up to twenty-eight (28) weeks to provide care or support to a family member of the employee if a qualified medical practitioner issues a certificate stating that the family member has a serious medical condition with a significant risk of death within 26 weeks from the day the certificate was issued; or if the leave was commenced before the certificate was issued, the day the leave was commenced. **
- b) Leave without pay for compassionate care may only be taken in periods of not less than one week's duration.
- c) The aggregate amount of leave without pay for compassionate care that may be taken by two or more employees in respect of the care or support of the same family member shall not exceed twenty-eight (28) weeks. **

- d) The employee must provide the Corporation with a copy of the certificate referred to in subsection (a) if requested in writing by the Corporation within fifteen (15) days after the employee's return to work.
- e) Every employee who takes leave without pay for compassionate care is entitled, on written request to the Corporation, to be informed in writing of every employment, promotion or training opportunity that arises during the period when the employee is on leave.
- f) Every employee who takes leave without pay for compassionate care shall be reinstated in the position that the employee occupied when the leave of absence commenced, or in a comparable position with the same wages, benefits and location if the Corporation cannot reinstate the employee for any valid business reason.
- g) The pension, health and disability benefits, seniority and continuous employment of any employee who takes leave without pay for compassionate care shall accumulate during the entire period of the leave and will not impact his or her anniversary date.
- h) The following classes of person are included in the definition of "family member" for leave without pay for compassionate care:
 - (i) A child of the individual's parent or a child of the spouse or common-law partner of the individual's parent;
 - (ii) A grandparent of the individual or of the individual's spouse or common-law partner or the spouse or common-law partner of a grandparent of the individual;
 - (iii) A grandchild of the individual or of the individual's spouse or common-law partner or the spouse or common-law partner of a grandchild of the individual;
 - (iv) The spouse or common-law partner of the individual's child or of the child of the individual's spouse or common-law partner;
 - (v) A parent, or the spouse or common-law partner of a parent, of the individual's spouse or common-law partner;
 - (vi) The spouse or common-law partner of a child of the individual's parent or of a child of the spouse or common-law partner of the individual's parent;
 - (vii) A child of a parent of the individual's spouse or common-law partner or a child of the spouse or common-law partner of the parent of the individual's spouse or common-law partner;
 - (viii) An uncle or aunt of the individual or of the individual's spouse or common-law partner or the spouse or common-law partner of the individual's uncle or aunt;
 - (ix) A nephew or niece of the individual or of the individual's spouse or common-law partner or the spouse or common-law partner of the individual's nephew or niece;
 - (x) A current or former foster parent of the individual or of the individual's spouse or common-law partner;
 - (xi) A current or former foster child of the individual or the spouse or common-law partner of a current or former foster child of the individual;
 - (xii) A current or former ward of the individual or of the individual's spouse or common-law partner;
 - (xiii) A current or former guardian or tutor of the individual or the spouse or common-law partner of the individual's current or former guardian or tutor;
 - (xiv) In the case of an individual who has the serious medical condition, a person whether or not related to the individual by blood, adoption, marriage or common-law partnership, whom the individual considers to be like a close relative;
 - (xv) In the case of an individual who is the claimant, a person, whether or not related to the individual by blood, adoption, marriage or common-law partnership, who considers the individual to be like a close relative

ARTICLE C-7**
LEAVE WITH PAY FOR FAMILY-RELATED
RESPONSIBILITIES

- C7.01 (a) For the purpose of this clause, family is defined as spouse, dependent children (including children of legal or common-law spouse), parents (including step-parents, foster parents, and parents of spouse), grandparents, or any relative permanently residing in the employee's household or with whom the employee permanently resides.**

- (b) The Corporation shall grant leave with pay under the following circumstances:
 - (i) to attend a medical or dental appointment , or other health care, social services professional, or similar appointment when the dependent family member is incapable of attending the appointments by him or herself, or for appointments with appropriate authorities in schools or adoption agencies. An employee is expected to make reasonable efforts to schedule appointments for dependent family members to minimize his/her absence from work. An employee requesting leave under this provision must notify his supervisor of the appointment as far in advance as possible;
 - (ii) to provide for the temporary care of a sick member of the employee's family;
 - (iii) for needs directly related to the birth or to the adoption of the employee's child. This leave may be taken in two (2) periods on separate days.
 - (iv) to provide for the temporary care of a dependent family member when the primary care giver is unavailable due to unforeseen circumstances. This also applies to unexpected school closures for children aged fourteen (14) and under, or to children over the age of fourteen (14) who have special needs;
 - (v) to provide time for the employee to make alternative arrangements in the event of fire or flooding to the employee's residence or other household emergencies.
 - (vi) to attend school functions, if the supervisor was notified of the functions as far in advance as possible. **
 - (vii) One (1) day out of the five (5) days stipulated in clause C7.01(c) below may be used;
 - I. to attend an appointment with a legal or paralegal representative for non-employment related matters, or with a financial or other professional representative, if the supervisor was notified of the functions as far in advance as possible.
- (c) The total leave with pay which may be granted under subclause (b) (i), (ii), (iii), (iv), (v), (vi) and (vii) shall not exceed five (5) days in a vacation year. **
- (d) Should the Employee need additional time for the purpose of this Article, he can draw up to two (2) days from his accrued and unused sick leave credits.

**ARTICLE C-8
VOLUNTEER LEAVE WITH PAY**

- C8.01 (a) Subject to operational requirements as determined by the Corporation and with an advance notice of at least five (5) working days, the employee shall be granted, in each fiscal year, seven point five (7.5) hours of leave with pay to work as a volunteer for a charitable or community organization or activity.
- (b) The leave will be scheduled at times convenient to both the employee and the Corporation. Nevertheless, the Corporation shall make every reasonable effort to grant the leave at such times as the employee may request.
- (c) The Corporation is entitled to promote its commitment to volunteerism which may include that employees voluntarily disclose the organization or activity chosen. The Corporation shall not require employees to disclose any information related to the organization or activity chosen.

**ARTICLE C-9
PERSONAL LEAVE WITH PAY**

- C9.01
- (a) Subject to operational requirements as determined by the Corporation and with an advance notice of at least five (5) working days, the employee shall be granted, in each fiscal year, seven point five (7.5) hours of leave with pay for reasons of a personal nature. For leave year 2017-2018, on a one-time basis only, the employee shall be granted an additional seven point five (7.5) hours of leave with pay for reasons of a personal nature.
 - (b) The leave will be scheduled at times convenient to both the employee and the Corporation. Nevertheless, the Corporation shall make every reasonable effort to grant the leave at such times as the employee may request.

**ARTICLE C-10
LEAVE WITHOUT PAY FOR PERSONAL NEEDS**

- C10.01
- Leave without pay will be granted for personal needs in the following manner:
- a) subject to operational requirements, leave without pay for a period of up to three (3) months will be granted to an employee for personal needs;
 - b) subject to operational requirements, leave without pay for more than three (3) months but not exceeding one (1) year will be granted to an employee for personal needs;
 - c) an employee is entitled to leave without pay for personal needs only once under each of C10.01 (a) and (b) during his/her total period of employment with the Corporation. Leave without pay granted under this clause may not be used in combination with maternity or parental leave without the consent of the Corporation;
 - d) leave without pay granted under C10.01(a) shall be counted for the calculation of continuous employment for the purpose of calculating severance pay and vacation leave. Time spent on such leave shall be counted for pay increment purposes;
 - e) leave without pay granted under C10.01(b) shall be deducted from the calculation of continuous employment for the purpose of calculating severance pay and vacation leave for the employee involved. Time spent on such leave shall not be counted for pay increment purposes.

ARTICLE C-11
LEAVE WITHOUT PAY FOR RELOCATION OF SPOUSE**

- C11.01
- (a) At the request of an employee, leave without pay for a period of up to thirty (30) months shall be granted to an employee whose spouse is temporarily or permanently relocated. The Corporation may require proof of relocation before granting this leave. **
 - (b) Leave without pay granted under this clause shall be deducted from the calculation of continuous employment for the purpose of calculating severance pay and vacation leave for the employee involved, except where the period of such leave is less than three (3) months. Time spent on such leave which is for a period of more than three (3) months shall not be counted for pay increment purposes.
 - (c) An employee who is granted leave in excess of twelve (12) months shall not be entitled to the provisions under Articles E-4 and E-5 at the conclusion of such leave; thereafter, the Corporation will use its best efforts to find the employee a position within the Corporation.

ARTICLE C-12**
MEDICAL AND DENTAL APPOINTMENTS

- C12.01
- (a) The Corporation will grant leave for up to half (1/2) a day to a total of fifteen (15) hours annually for medical and dental appointments without charge to the employee's leave credits. This applies only in the case of routine check-ups. Other therapeutic appointments are allowed under this Article if approved by the Corporation. **
 - (b) Absences pertaining to appointments for a particular condition are to be charged to sick leave. **
 - (c) An employee is expected to make reasonable efforts to schedule such appointments so as to minimize his/her absence.

ARTICLE C-13
COURT LEAVE

- C13.01
- The Corporation shall grant leave with pay to an employee for the period of time the employee is required:
- (a) to be available for jury selection;
 - (b) to serve on a jury;
 - (c) by subpoena or summons to attend as a witness in any proceeding held before an arbitrator or a person authorized by law to make an inquiry and to compel the attendance of witnesses before it.

ARTICLE C-14
PERSONNEL SELECTION LEAVE

- C14.01
- Where an employee participates in a personnel selection process for a position with the Corporation, or the Public Service, the employee is entitled to leave with pay for the period during which the employee's presence is required for purposes of the selection process.

ARTICLE C-15
EDUCATION LEAVE WITHOUT PAY

- C15.01
- The Corporation recognizes the usefulness of education leave. Upon written application by the employee and with the approval of the Corporation, an employee may be granted educational leave without pay for varying periods of up to one (1) year, which can be renewed by mutual agreement, to attend a recognized institution for studies in some field of education which is needed to fill his present role more adequately or to undertake studies in some field in order to provide a service which the Corporation requires or is planning to provide.

- C15.02
- At the Corporation's discretion, an employee on education leave without pay under this Article may receive an allowance in lieu of salary of up to 100% (one hundred percent) of his annual rate of pay, depending on the degree to which education leave is deemed, by the Corporation, to be relevant to organizational requirements. Where the employee receives a grant, bursary or scholarship, the education leave allowance may be reduced. In such cases, the amount of the reduction shall not exceed the amount of the grant, bursary or scholarship.

C15.03 Allowances already being received by the employee may, at the discretion of the Corporation, be continued during the period of the education leave. The employee shall be notified when the leave is approved whether such allowances are to be continued in whole or in part.

C15.04 As a condition of the granting of education leave without pay, an employee shall, if required, give a written undertaking prior to the commencement of the leave to return to the service of the Corporation for a period not less than the period of the leave granted.

If the employee:

- (a) fails to complete the course;
 - (b) does not resume employment with the Corporation on completion of the course;
- or
- (c) ceases to be employed before termination of the period the employee has undertaken to serve after completion of the course;

the employee shall repay the Corporation all allowances paid to him/her under this Article during the education leave or such lesser sum as shall be determined by the Corporation.

ARTICLE C-16 **

LEARNING AND DEVELOPMENT LEAVE WITH PAY

- C16.01
- (a) Learning and development refers to an activity, which in the opinion of the Corporation, is likely to be of assistance to the individual in furthering his/her professional development and to the organization in achieving its goals. The following activities shall be deemed to be part of learning and development:
 - (i) a course given by the Corporation;
 - (ii) a course offered by a recognized academic institution;
 - (iii) a seminar, convention or study session in a specialized field directly related to the employee's work;
 - (iv) a language workshop or course to improve or attain language competencies.**
 - (b) Upon written application by the employee, and with the approval of the Corporation, learning and development leave with pay may be given for any one of the activities described in C16.01 (a). The employee shall receive no compensation under the Overtime and Travelling Time provisions of this collective agreement during time spent on learning and development leave provided for in this clause, unless this course is mandated by the Corporation.
 - (c) Employees on learning and development leave shall be reimbursed for all reasonable travel and other expenses according to the Travel, Hospitality, Conference & Events Expenditure Policy. Travel and other expenses are not included in the amounts considered in C16.01 (e). **
 - (d) The Corporation will prepare a CCC learning Plan for each employee on an annual basis, for learning and development activities which can reasonably occur within the fiscal year.
 - (e) The Corporation will fund an amount of \$3,000 per employee, per year (no carry forward to subsequent fiscal years) for learning and professional development. The \$3,000 funded amount will be allocated as follows: \$1,500 will be based on the content of the employee's Learning Plan; and \$1,500 will be allocated for learning activities related to professional development identified by the employee, however employees could be granted additional amounts for Learning and Development activities at the discretion of the employer. All learning and development activities are subject to the approval of the Corporation. **

- (f) The Corporation will disclose the amount spent on learning and development activities on an annual fiscal year basis at a Labour Management Consultation Committee meeting.

**ARTICLE C-17
EXAMINATION LEAVE WITH PAY**

- C17.01 At the Corporation's discretion, examination leave with pay may be granted to an employee for the purpose of writing an examination which takes place during the employee's scheduled hours of work. Such leave will only be granted where, in the opinion of the Corporation, the course of study is directly related to the employee's duties or will improve his/her qualifications to perform those duties.

**ARTICLE C-18
LEAVE WITH OR WITHOUT PAY FOR BARGAINING AGENT
BUSINESS OR OTHER ACTIVITIES UNDER
THE CANADA LABOUR CODE**

- C18.01 Application for Certification, Representations and Interventions with respect to Applications for Certification

When operational requirements permit, the Corporation will grant leave without pay:

- (a) to an employee who represents the Bargaining Agent in an application for certification or in an intervention,
and
(b) to an employee who makes personal representations with respect to a certification.

- C18.02 The Corporation will grant leave with pay to an employee called as a witness by the Canada Industrial Relations Board and, when operational requirements permit, to a reasonable number of employees called as witnesses under the administrative practice of the Canada Industrial Relations Board.

- C18.03 Arbitration Board and Conciliation Board Hearings

When operational requirements permit, the Corporation will grant leave with pay to one employee representing the Bargaining Agent before an Arbitration Board, a Conciliation Board or a Conciliator.

- C18.04 The Corporation will grant leave with pay to an employee called as a witness by an Arbitration Board, a Conciliation Board or conciliator and, when operational requirements permit, leave with pay to an employee called as witness by the Bargaining Agent.

- C18.05 Meetings During Complaint Resolution Process

Subject to operational requirements, leave with pay will be granted to an employee and/or the representative in order to comply with the requirement for meetings under Article D-5, Complaint Resolution Process. This includes leave with pay for the employee and the representative to discuss the complaint or the grievance.

- C18.06 Contract Negotiation Meeting

When operational requirements permit, the Corporation will grant leave with pay to a maximum of two (2) employees for the purpose of attending contract negotiation meetings on behalf of the Bargaining Agent. Employees on such approved leave shall remain on the payroll and shall remain eligible for all benefit plans administered by the Corporation.

For any additional employees required by the Bargaining Agent, the Bargaining Agent agrees to fully reimburse the Corporation for salary advanced, plus a twenty percent (20%) premium for administration and benefits. Once collective bargaining is over, the Corporation will invoice the Bargaining Agent. The Bargaining Agent agrees to pay the Corporation for the full amount, within 30 days of receiving an invoice detailing gross salaries and the number of days to be reimbursed.

C18.07 Preparatory Contract Negotiation Meetings

When operational requirements permit, the Corporation will grant leave without pay to a reasonable number of employees to attend preparatory contract negotiation meetings.

C18.08 Other Meetings With The Corporation

When operational requirements permit, the Corporation will grant leave with pay to a reasonable number of employees who are meeting the Corporation.

C18.09 When operational requirements permit, the Corporation shall grant leave without pay to a reasonable number of employees to attend meetings of the Board of Directors of the Bargaining Agent, and the Executive Board meetings of the Bargaining Agent and conventions of the Bargaining Agent.

C18.10 Representatives' Training Courses

When operational requirements permit, the Corporation will grant leave without pay to employees who exercise the authority of a representative on behalf of the Bargaining Agent to undertake training related to the duties of a representative.

**ARTICLE C-19
LEAVE WITH OR WITHOUT PAY
FOR OTHER REASONS**

C19.01 At its discretion, the Corporation may grant:

- (a) leave with pay when circumstances not directly attributable to the employee prevents his/her reporting for duty. Such leave shall not be unreasonably withheld;
- (b) leave with or without pay for purposes other than those specified in this Agreement.

**ARTICLE C-20
PRE-RETIREMENT TRANSITION LEAVE**

C20.01 Objective

Pre-Retirement Transition Leave is intended to support business objectives, providing an opportunity for the gradual transfer of knowledge, while contributing to the quality of life for employees.

C20.02 Policy Statement

Employees on an approved Pre-Retirement Transition Leave are permitted to reduce the length of their workweek by up to 40 percent. Pay for participating employees is adjusted to reflect the shorter workweek, but their pension and benefits coverage, as well as premiums / contributions continue at

the pre-arrangement levels. The Pre-Retirement Transition Leave may be up to two years in duration and the employee must agree to resign at the end of the leave period.

C20.03 Eligibility

To qualify for Pre-Retirement Transition Leave, an employee must be indeterminate and:

- (a) be eligible for an unreduced pension at the start of the leave arrangement, or be within two years of becoming eligible for an unreduced pension (i.e., an employee who is 53 years of age with at least 28 years of pensionable service, or one who is 58 years old with at least 2 years of pensionable service at the time of the leave arrangement);
- (b) agree to resign, effective at the end of the leave arrangement. The Corporation's acceptance of the resignation shall be conditional upon the leave arrangement being completed;
- (c) agree not to work for the federal Public Service while on leave;
- (d) not be surplus at the start of the leave arrangement; and
- (e) agree to respect the *Conflict of Interest Policy* while on leave.

C20.04 Approval

Pre-Retirement Transition Leave is subject to Corporation approval and discretion, based on operational feasibility. Changes to approved leave arrangements will be made only in exceptional and unforeseen circumstances. Approval of employee requests to change or cancel authorized leave arrangements will be at the discretion of the Corporation.

In the few cases where the cancellation is initiated by management, employees shall be reimbursed for certain reasonable expenses as determined by the employer (e.g. non-refundable portion of vacation contracts).

C20.05 Procedures

Employees interested in taking Pre-Retirement Transition Leave should discuss their intentions with their immediate supervisor and Human Resources and obtain agreement in principle from their manager before submitting an application to Human Resources.

CHAPTER D

**STAFF RELATIONS
MATTERS**

ARTICLE D-1 CHECK-OFF

- D1.01 Subject to the provisions of this Article, the Corporation will, as a condition of employment, deduct an amount equal to the monthly membership dues from the monthly pay of all employees in the bargaining unit. Where an employee does not have sufficient earnings in respect of any month to permit deductions made under this Article, the Corporation shall not be obliged to make such deduction from subsequent salary.
- D1.02 The Bargaining Agent shall inform the Corporation in writing of the authorized monthly deduction to be checked-off for each employee.
- D1.03 For the purpose of applying D1.01, deductions from pay for each employee in respect of each calendar month will start with the first full calendar month of employment to the extent that earnings are available.
- D1.04 (a) No other employee organization as defined under Canada Labour Code, other than the Bargaining Agent, shall be permitted to have membership dues and/or other monies deducted by the Corporation from the pay of employees in the bargaining unit.
- (b) The Corporation agrees to continue the past practice of making deductions for purposes other than Bargaining Agent business on the basis of the production of appropriate documentation as determined by the Corporation.
- D1.05 The amount deducted in accordance with D1.01 shall be remitted to the Bargaining Agent within a reasonable period of time after deductions are made and shall be accompanied by particulars identifying each employee and the deductions made on his/her behalf.
- D1.06 The Bargaining Agent agrees to indemnify and save the Corporation harmless against any claim or liability arising out of the application of this Article, except for any claim or liability arising out of an error committed by the Corporation limited to the amount actually involved in the error.

ARTICLE D-2 USE OF CORPORATION FACILITIES

- D2.01 Reasonable space on the bulletin board (including electronic if reasonably available) will be made available to the Bargaining Agent as the officially authorized site for the posting of official Bargaining Agent notices. Posting of notices or other materials shall require the prior approval of the Corporation, except notice of meetings of their members and elections, the names of Bargaining Agent representatives, and social and recreational events. Such approval shall not be unreasonably withheld.
- D2.02 The Corporation will continue to make available to the Bargaining Agent a specific location on its premises for the placement of reasonable quantities of literature of the Bargaining Agent.
- D2.03 A duly accredited representative of the Bargaining Agent may be permitted access to the Corporation's premises to assist in the resolution of a complaint or grievance and to attend meetings called by management. Permission to enter the premises shall, in each case, be obtained from the Corporation.
- D2.04 The Bargaining Agent shall provide to the Corporation a list of such representatives and shall advise promptly of any change made to the list.

**ARTICLE D-3 **
INFORMATION**

- D3.01 The Corporation agrees to supply the Bargaining Agent and the Chair of the CCC Group, on a quarterly basis, with a revised list containing the following information:
- Name and level
 - New employees
 - Personal address and phone number
 - Date of appointment of new employees
 - Status (determinate with duration, indeterminate, interchange with duration, and long term acting with duration)
 - Extended leave without pay, except annual leave and sick leave
 - Lay-offs
 - Struck off strength (SOS) with reasons
- D3.02 The Corporation agrees to supply each employee with a copy of the Collective Agreement and will do so within 30 days of the signing of the Collective Agreement.

**ARTICLE D-4
EMPLOYEE REPRESENTATIVES**

- D4.01 The Corporation acknowledges the right of the Bargaining Agent to appoint employees as representatives.
- D4.02 The Bargaining Agent shall notify the Corporation in writing of the names and jurisdictions of its representatives.
- D4.03 A representative shall obtain the permission of his/her immediate supervisor before leaving his/her work to investigate employee complaints of an urgent nature, to meet with local management for the purpose of dealing with grievances and to attend meetings called by management. Such permission shall not be unreasonably withheld. Where practicable, the representative shall report back to his/her supervisor before resuming his/her normal duties.

**ARTICLE D-5
COMPLAINT RESOLUTION PROCESS**

- D5.01 Definitions
- (a) Authorized Representative – means a person(s) designated by the Bargaining Agent or the Corporation.
 - (b) Day – Means a calendar day excluding Saturdays, Sundays, days of rest, designated paid holidays.
 - (c) Urgent Complaint – Any matter involving safety or health, discharge or suspension and matters which cannot be corrected retroactively.
- D5.02 General
- The parties agree that the primary objective of a complaint resolution process is to provide the parties every opportunity to resolve issues of concern before they become formal grievances. An employee is encouraged to discuss a complaint with his/her immediate supervisor before presenting the issue as a grievance. When an employee, within the time limits prescribed in clause D5.03, gives notice in

writing to the responsible Vice-President that he wishes to take advantage of this clause, it is agreed that the period between the initial discussion and the final response, under this article D5.02, shall not count as elapsed time for the purpose of grievance time limits.

D5.03 Written Grievance

If the matter giving rise to the complaint is not satisfactorily resolved informally pursuant to Article D5.02, a representative of the Bargaining Agent may present a written grievance, no later than twenty-five (25) days after the date upon which the employee(s) or the Bargaining Agent, as applicable, first became aware of the circumstances giving rise to the grievance.

D5.04 Levels

Level 1 – Responsible Vice-President

Final Level – President

A Policy or Group Grievance may be presented at the final level.

D5.05 Meetings and Replies

Within ten (10) days of the presentation of a grievance or a referral of a grievance to Final Level, the Corporation will convene a grievance meeting, and shall issue a written reply to the authorized representative of the Bargaining Agent and the grievor within ten (10) days of the date of the meeting. In the event the parties decide not to convene a meeting, the Corporation shall issue a written reply to the authorized representative of the Bargaining Agent and the grievor within twenty (20) days of the presentation or referral of the grievance.

D5.06 Referral to Final Level

If the decision of the Corporation at the First Level is not satisfactory, the grievance may be submitted to the Final Level of the grievance procedure within ten (10) days of the date of the Corporation's decision.

D5.07 Failure to Respond

The failure to reply within the time limits allows the party affected to proceed to the next level or to arbitration.

D5.08 Representation

A grievor shall be entitled to be represented by an authorized representative of the Bargaining Agent and, at the grievor's request, a Steward or a member of the CCC Group executive when the grievance is being discussed.

D5.09 Freedom of Representative

An authorized representative shall be given every reasonable opportunity to perform his/her Bargaining Agent duties while investigating a complaint or representing employees in accordance with the provisions of this Article. When an authorized representative decides to investigate an urgent complaint, permission shall be obtained from the supervisor to cease work to investigate the complaint. Such permission shall not be unreasonably withheld. The authorized representative shall be allowed a reasonable period of time in which to complete the investigation and shall report to the supervisor before resuming normal duties.

D5.10 Technical Irregularity

A grievance shall not be invalid by reason of technical irregularity.

D5.11 Time Limits Mandatory

The time limits stipulated in this procedure are mandatory, but may be extended by mutual agreement between the parties. If a grievance is not presented, or referred to the next level in the time limits specified in this Article, it shall be deemed to be abandoned.

D5.12 Decisions to Be Forwarded

All decisions shall be forwarded in writing to the grievor and to the Bargaining Agent within ten (10) days.

ARTICLE D-6 ARBITRATION

D6.01 Referral to Arbitration

The Bargaining Agent may refer the grievance to arbitration in writing within twenty (20) days of receipt of the final level answer or following the expiration of the time for the Corporation to reply, whichever occurs first.

D6.02 Any grievance not settled through the grievance procedure may be referred to a single arbitrator or, subject to mutual agreement, to a Board of Arbitration, who shall have all of the powers described in Part I of the Canada Labour Code.

D6.03 Costs of Arbitration

The Corporation and the Bargaining Agent shall share equally the fee and expense of the single arbitrator. In the case of a Board of Arbitration, the parties shall share equally the fee and expenses of the Chairperson, and shall be responsible for their representative's fee and expenses.

D6.04 If within fifteen (15) days of receipt of the notice of referral to arbitration the parties cannot agree on a choice of arbitrator, either party may apply to the Minister of Labour to appoint an arbitrator.

D6.05 Time Limits Mandatory

The time limits stipulated in this procedure are mandatory, but may be extended by mutual agreement between the parties. If a grievance is not referred to arbitration in the time limits specified in this Article, it shall be deemed to be abandoned.

D6.06 Probationary Employees

In the arbitration of a grievance of a discharged probationary employee, an arbitrator's decision that the discharge was inappropriate shall be based upon whether the Corporation's decision to terminate was:

- a) arbitrary, capricious or based upon irrelevant considerations;
or
- b) made for reasons which are contrary to the Canadian Human Rights Act.

**ARTICLE D-7
JOINT CONSULTATION**

D7.01 Labour Management Consultation Committee (“the Consultation Committee”)

- (a) The Bargaining Agent and Corporation acknowledge the mutual benefits to be derived from joint consultation and will consult meaningfully on matters of common interest.
- (b) Joint Consultation shall be conducted as per the co-developed Labour Management Consultation Committee Terms of Reference.
- (c) The Consultation Committee shall be composed of mutually agreeable numbers of Bargaining Agent and Corporation representatives. Committee meetings shall be held at mutually satisfactory locations and times during working hours.
- (d) The Bargaining Agent shall notify the Corporation in writing of the representatives authorized to act on behalf of the Bargaining Agent for consultation purposes.
- (e) Employees participating in a Consultation Committee meeting shall be protected against any loss of normal pay and benefits by reason of attendance at such meetings with the Corporation or reasonable preparation for such meeting.
- (f) The Consultation Committee is prohibited from agreeing to items, which would alter any provision of this collective agreement.

D7.02 Terms and Conditions of Employment

The Parties agree that existing terms and conditions of employment not covered by this agreement may need to be amended from time to time. The parties agree to meet to discuss the changes requested by either party in order to come to a mutual agreement.

**ARTICLE D-8
EMPLOYEES ON PREMISES OF OTHER EMPLOYERS**

D8.01 If employees are prevented from performing their duties because of a strike or lock-out on the premises of a federal, provincial, municipal, commercial or industrial employer, the employees shall report the matter to the Corporation, and the Corporation will make reasonable efforts to ensure that such employees can perform their duties, so that they shall receive their regular pay and benefits to which they would normally be entitled.

ARTICLE D-9
SUSPENSION AND DISCIPLINE**

D9.01 When an employee is suspended from duty, the Corporation shall notify the employee and the Bargaining Agent in writing of the reason for such suspension.

D9.02 When an employee is required to attend a meeting, the purpose of which is to render a disciplinary decision concerning him/her, the employee is entitled to have, at his/her request, a representative of the Bargaining Agent or, if preferred by the employee, a Steward or a member of the CCC Group Executive attend the meeting. The employee shall receive the minimum of two (2) day's written notice of such meeting with reasons for the meeting. If the Steward or a member of the CCC Group Executive of the employee's choice is not available, the meeting shall be rescheduled. The unavailability of a Steward or a member of the CCC Group Executive shall not unduly delay the meeting. **

On mutual consent, the Corporation and employee may schedule a meeting within the notice period. In such circumstance, the employee remains entitled to a Bargaining Agent Representative. **

D9.03 Discharge and discipline shall be for just cause. Cause shall be limited to the grounds stated in the discharge or disciplinary notice to the employee

D9.04 (a) Employees shall be provided with a copy of any report, notice, letter or other documentation regarding disciplinary action placed upon an employee's personal file within a reasonable period of time of the date of such document.

(b) Any document or written statement related to disciplinary action, which may have been placed on the personnel file of an employee shall be destroyed after two (2) years have elapsed since the disciplinary action was taken, provided that no further disciplinary action has been recorded during this period.

D9.05 Grievances relating to suspension or discharge shall be filed at the Final Level of the grievance procedure. If the grievance is not satisfactorily settled at the Final Level then the grievance may be referred to arbitration in accordance with article D-6.

ARTICLE D-10 ** NO DISCRIMINATION

D10.01 There shall be no discrimination, interference, restriction, coercion, harassment, intimidation, or any disciplinary action exercised or practiced with respect to an employee by reason of race, national or ethnic origin, colour, religion, age, sex, sexual orientation, gender identity or expression, marital status, family status, genetic characteristics, disability, conviction for which a pardon has been granted, or membership or activity in the union. **

ARTICLE D-11 HARASSMENT

D11.01 Harassment, in any form, will not be tolerated by the Corporation.

ARTICLE D-12 EMPLOYEE PERFORMANCE REVIEW**

D12.01 Employee Performance

(a) The Corporation will continue its practice of conducting performance evaluations. The employee's views concerning how well he or she has performed his or her assigned tasks during a specified period in the past will be invited and considered before the evaluation is documented. The Corporation and the employee will discuss the evaluation prior to its contents being finalized. The employee shall be given the opportunity to append written comments within one week. The employee shall be given a copy of the evaluation, after it has been reviewed and signed by the responsible manager.

(b) When the Corporation determines that an employee is not meeting the requirements of the Corporation, the employee and his or her manager shall meet within a reasonable time of the assessment to develop a Performance Improvement Plan (PIP) to resolve the employee's performance deficiency. When meeting to develop a PIP, the employee may request a Steward or member of the CCC Group Executive be present. Such a request shall not unduly delay the meeting. This PIP may include the provision of training, if necessary. **

(c) The representative(s) of the Corporation who assesses an employee's performance must

have observed or been aware of the employee's performance for at least one-half (½) of the period for which the employee's performance is evaluated.

D12.02 The personal file of any employee shall be made available upon request in the presence of an authorized representative of the Corporation. Upon request, a copy of any material in this file shall be given to the employee.

ARTICLE D13 EMPLOYEE FILE

There shall be only one personal file maintained by CCC.

In accordance with the Privacy Act:

- (a) the Corporation shall, upon written request of an employee, give him or her or their authorized union representative access to the employee's personal file; and
- (b) the Corporation shall, upon written request of an employee, give him or her or their authorized union representative a copy of any materials contained in the employee's personal file.

ARTICLE D-14 WORK OF THE BARGAINING UNIT

The Corporation will not contract out or in work which is performed or could ordinarily be performed by the bargaining unit if it will result in layoff(s), except when agreed by both parties.

CHAPTER E

STAFFING

ARTICLE E-1**
STAFFING

- E1.01 (a) The Corporation recognizes the need to provide career development opportunities to indeterminate employees within the context of the staffing procedures.
- (b) The Bargaining Agent recognizes that under certain circumstances, the external labour market represents a valuable source of candidates to fill vacant or new positions at the Corporation, within the context of the staffing procedures.

E1.02 Staffing Preference

The Corporation agrees that it will not hire candidates from outside the Corporation unless there are no qualified internal candidates.

E1.03 Selection Process for Vacant and New Positions

- (a) When the Corporation intends to fill a vacancy within the Bargaining Unit, the Corporation shall establish the position requirements for the position and provide a copy of the statement of qualifications and work description to the Bargaining Agent, for consultation and comment within three (3) working days, prior to posting it in accordance with this Article. **
- (b) The notice of the posting referred to above shall contain the following information relevant to the position:
- (i) classification/level
 - (ii) qualifications required
 - (iii) salary scale
 - (iv) work description
 - (v) status of position (determinate with duration or indeterminate)
- (c) Vacancies shall be filled according to merit which means that the best person possible will be found for the various positions from the eligible candidates.
- (d) When a term position is designated as an indeterminate one, it shall be considered a new position and posted in accordance with this article.
- (e) Determinate positions shall be for a specific period of time for operational requirement. Determinate positions shall not be used as a substitute for probationary period.
- (f) The normal duration of a determinate position should not exceed two (2) years. Upon consultation with the Bargaining Agent, for exceptional circumstances, the parties may agree to a longer duration.

E1.04 Posting and Selection

- (a)
- (i) An internal notice shall be posted for a period of ten (10) working days asking interested internal applicants to express their interest in the competition, with a copy provided to the Chair of the CCC Group.
 - (ii) Interested internal applicants wishing to be considered for a vacancy which may be posted during any authorized leave shall notify the Corporation of his/her interest and will provide a point of contact.
 - (iii) The Corporation shall make its best effort to notify in writing any interested internal

applicant on travel status for the Corporation of any lateral or promotional vacancy which may be posted during their travel.

- (b) Only applicants who respond on or before the expiry of the posting period and demonstrate that they meet the screening requirements of the position will be considered.
- (c) The Corporation shall conduct a preliminary screening of applicants against the established requirements. Applicants who meet the screening requirements of the position will be considered for the remaining phases of the competitive process. The screening requirements such as education and experience shall be relevant to the position to be filled.
- (d) Applicants who fail to meet the screening requirements of the job will be informed of the results of the preliminary screening in writing, prior to the completion of the remaining phases of the competitive process.
- (e) Within five (5) working days of the date of appointment to a vacancy, the name of the successful applicant shall be announced in writing to all staff, and unsuccessful candidates shall be notified in writing of the results of the competition. An applicant may request an opportunity to discuss his/her performance in the competition. If such a request is made, Human Resources shall make every reasonable effort to schedule a meeting with the requesting employee within ten (10) working days to discuss his/her performance in the competition. **
- (f) The Corporation may post competitions internally and externally simultaneously. The Corporation agrees that it will not hire candidates from outside the Corporation unless there are no qualified internal candidates. **
- (g) Term employees who have been employed less than six (6) months shall not be eligible to apply for competitions as internal candidates.
- (h) New employees who have been employed less than six (6) months with the Corporation shall not be eligible to apply for competitions. **
- (i) Any employee appointed to a position in the Corporation shall not be eligible to apply for competitions at the same classification during the first four (4) months of their appointment. **
- (j) If a vacant position is posted externally more than four (4) months after being posted internally and/or if the screening requirements of a position are modified, the Corporation shall post a position internally again before posting it externally. **
- (k) In the event of a position being reposted within a period of 4 months of its original posting, applicants who had applied and were found to be unsuccessful in the original competition are not eligible to reapply.
- (l) In the event that a position is staffed and the incumbent leaves the position within four (4) months of appointment, the Corporation may select the next qualified candidate from the original competition. If the next qualified candidate is not available, the Corporation shall staff the position as per the process defined within this Article. **

E1.05

Short Term Job Vacancies **

- (a) Determinate assignments or vacancies, or acting assignments twelve (12) months duration or less shall not require posting. The name of the selected candidate will be announced to all staff within five (5) working days of the date of appointment to any assignment of a duration of two (2) months or longer. **
- (b) For the purpose of succession planning, building a more versatile workforce, and facilitating career development, the Corporation will consider opportunities to cross train employees using Short Term Job Vacancy arrangement of twelve (12) months or less where feasible. Employees may submit proposals on their Personal Learning Plan Form for consideration by the Corporation. Any arrangement proposed by the Corporation is

subject to the agreement of the employee. Upon completion of any such arrangement, the employee will return to the position held before the arrangement began. **

- (c) The Corporation shall follow the staffing procedure established under this article for determinate assignments or vacancies, or acting assignments in excess of twelve (12) months duration, and shall consider qualified candidates from this group of applicants. **

E1.06 Reclassified Positions

The Corporation shall inform bargaining unit members of any reclassifications. Within ten (10) days after a reclassification decision is implemented, the Corporation shall provide the CCC Group Executive a copy of the new statement of qualifications and work description, and the old statement of qualifications and work description for comparison.

- E1.07 An indeterminate employee filling a determinate position in accordance with this article shall maintain the status of indeterminate employee and return to the position held prior to filling the determinate position or an equivalent level position in the event that the original position no longer exists.

E1.08 Classification

- (a) New Positions

If during the life of this Agreement, The Corporation creates a new position, it shall so advise the Institute and provide it with the proposed job description and occupational group as well as the proposed effective date of the position and its location.

- (b) Modified Positions

If the Institute can demonstrate that a position has been substantially modified, or where an employee can demonstrate that his or her position has been substantially modified and the Institute agrees, they may refer the matter of classification for review to a representative of The Corporation mandated to deal with such matters. If the institute and the Corporation do not agree with the outcome of the review, they may submit a grievance in accordance with article D5 and D6 of this agreement.

- (c) Jurisdiction of Arbitrators

Under this Article, the arbitrator's jurisdiction shall be limited to determining if the Corporation's classification decision under E1.08 (b) is unreasonable and to recommending changes to the Corporation for implementation.

**ARTICLE E-2
TRANSFERS**

- E2.01 No employee will be transferred from one geographical location to another without the employee's written consent.

**ARTICLE E-3
STATEMENT OF DUTIES**

- E3.01 Upon written request, an employee shall be provided with a complete and current statement of the duties and responsibilities of his/her position, including the classification level and, the point rating allotted by factor to his/her position, and an organization chart depicting the position's place in the organization.

ARTICLE E-4 SENIORITY

E4.01 Application of Seniority

The continuous length of service of an employee shall be the determining factor in layoffs and recalls from layoffs.

E4.02 Calculation of Seniority

- (a) Seniority is defined as the length of an employee's accumulated continuous and uninterrupted employment with the Corporation and with the Public Service of Canada for those employees who were hired by the Corporation without an interruption of service from the Public Service of Canada prior to June 20, 1996.
- (b) Employees shall be granted seniority retroactively to date of hiring upon completion of probation.
- (c) A determinate employee who becomes indeterminate shall be granted seniority retroactively to the date of hiring as a determinate employee.
- (d) The seniority of an indeterminate part-time employee shall be determined on a pro-rata basis in accordance with the proportion of full-time hours worked.

E4.03 Seniority List

The seniority list of indeterminate employees shall be maintained and revised every six (6) months by the Corporation and will be provided to all employees.

E4.04 Termination of Seniority

An employee shall lose all seniority for any of the following reasons: (a) voluntarily quits; (b) discharged for cause and subsequently not reinstated; (c) laid off and fails to return to work within ten (10) calendar days from the receipt of the Corporation's notice by registered mail to return to work, unless it can be substantiated by medical evidence that it was not possible for the employee to return to work.

E4.05 Accumulation of Seniority

- (a) An employee will accumulate seniority while on leave without pay and during the recall period.
- (b) An employee will maintain accumulated seniority but will not accrue further seniority when suspended without pay.
- (c) If an employee is transferred to a position outside the bargaining unit, seniority accumulated up to the date of leaving the Unit shall be retained, but will not accumulate. If such an employee later returns to the bargaining unit, seniority will continue to accumulate from the date the employee assumes the position which shall be added to the previously accumulated seniority.

**ARTICLE E-5
LAY-OFF AND RECALL**

E5.01 Lay-Offs

If the Corporation determines that a lay-off of one or more employees is required, the Corporation shall advise the Bargaining Agent as soon as possible in advance of the date on which the notification of lay-off is to be given, to ensure adequate time for meaningful consultation. The Corporation will consider any proposal by which the layoff(s) can be avoided or minimized.

E5.02 Notice Period of Surplus Status

An employee whose position has been declared surplus to requirements shall receive six (6) months notice or, at the employee's discretion, pay in lieu of all or part thereof.

E5.03 Additional Departure Allowance

The Corporation may, in its discretion, offer an enhanced departure allowance to a surplus employee in exchange for the employee's resignation or retirement. The Corporation shall not conclude an agreement with an employee until advising the representative of the bargaining agent of the terms of the tentative agreement.

E5.04 Lay-Off by Seniority

In the event of a layoff, employees shall be laid off in reverse order of seniority.

E5.05 Bumping Rights

An employee laid-off in one classification will be given the opportunity of displacing an employee with less seniority in a similar or lower classification provided the senior employee has the ability and qualifications to perform the work.

- (a) same level same division
- (b) same level other divisions
- (c) lower level same division
- (d) lower level other divisions

Where applicable and in accordance with the seniority principle, bumping of determinate employees and employees on probation will occur first.

E5.06 Workload

As a direct result of a layoff, no employee shall have his/her regular workload increased beyond a reasonable level.

E5.07 Priority Placement

Notwithstanding Article E-1, a surplus employee may be placed into a vacant position classified at a level similar to or at a lower classification level, providing that the employee possesses the required knowledge, skill and ability to perform the work.

E5.08

Recall

- (a) If no position can be found during the notice period, the employee will be laid off, and shall be entitled to recall as follows:

<u>Continuous Service At Day of Lay Off</u>	<u>Unpaid Recall Period after the Six Month Paid Notice Period</u>
Less than one (1) Year of employment	3 months
One (1) year, but less than five (5) years of employment	6 months
More than five (5) years of employment	12 months

- (b) Employees will be recalled in their original classification level or a similar or lower classification level, providing that the employee has the necessary knowledge, skills, qualifications and ability to perform the work.
- (c) Employees who elect to receive pay in lieu of notice period pursuant to Article E5.02 or E5.03 above shall not be eligible for recall.
- (d) An employee, who is laid-off and recalled will have his sick leave credits re-instated, as they were at the time of lay-off.

E5.09

New Employees

Prior to hiring new employees, the Corporation will offer recall to laid-off employees.

E5.10

Right to Compete for Job Vacancies

An employee who has been laid off and is still on recall is entitled to apply for and compete for any job vacancies of a higher level arising out of a job posting.

E5.11

Benefits During Layoff

Employees on lay off will be entitled to the following coverage until the recall period of the employee has expired, in accordance with the terms of the policies:

- C.C.C. Dental Plan
- C.C.C Group Life Insurance
- Medical Insurance

E5.12

Notice of Job Vacancies

- (a) An employee on the recall list shall be notified by the Corporation of every available vacancy at a similar or lower level, by registered mail or commercial courier service, at the last address filed with the Human Resources. A copy of such notice(s) shall be provided to the representative of the bargaining agent.
- (b) An employee may decline to accept a vacancy in a determinate position without losing rights under this Article. An employee who accepts a vacancy in a determinate position will retain the right to receive recall notice to any indeterminate vacancy that may arise.
- (c) An employee recalled to work in a different classification from which he/she was laid-off shall

have the right to return to the position held prior to the lay-off should the position be reinstated.

E5.13

Application

This Article applies to indeterminate employees only.

CHAPTER F

BENEFITS

ARTICLE F-1 INSURANCE BENEFITS

F1.01 The Corporation agrees that it shall arrange for the following insurance benefit plans to be available to employees:

- (a) Disability Insurance (NJC)
- (b) Dental Plan (no employee premiums)
- (c) Life Insurance (no employee premiums)
- (d) Travel Accident Insurance (no employee premiums)
- (e) Excess Medical Insurance (no employee premiums)
- (f) Public Service Health Care Plan (NJC)
- (g) Retiree Dental

Any employee who retires shall be entitled to participate in the "Retiree Dental Plan" established by the Corporation. This plan shall be consistent with benefits coverage provided to current employees. Notwithstanding this, the "Retiree Dental Plan" shall not include life insurance benefits. The employee shall be responsible for paying 40% of the cost of the premium. The Corporation shall be responsible for paying 60% of the cost of the premium. The monthly maximum for the employee portion of premium for the "Retiree Dental Plan" will be reviewed with the Bargaining Agent if it exceeds \$60 monthly at any point during the term of this Collective Agreement.

F1.02 The terms of coverage and benefits of these Plans shall be in accordance with the terms and conditions of the Plans, as amended from time to time.

ARTICLE F-2 SEVERANCE PAY

F2.01 Under the following circumstances and subject to F2.02, an employee shall receive severance benefits calculated on the basis of his/her weekly rate of pay:

- (a) Lay-Off
 - (i) On the first lay-off, two (2) weeks' pay for the first complete year of continuous employment and one (1) week's pay for each additional complete year of continuous employment.
 - (ii) On second or subsequent lay-off, one (1) week's pay for each complete year of continuous employment, less any period in respect of which the employee was granted severance pay under F2.01(a)(i).
- (b) Rejection on Probation

On rejection on probation, when an employee has completed more than one (1) year of continuous employment and ceases to be employed by reason of rejection during a probationary period, one (1) week's pay for each complete year of continuous employment with a maximum benefit of twenty-seven (27) week's pay.
- (c) Death

If an employee dies, there shall be paid to his/her estate, a severance payment in respect of

his/her complete period of continuous employment, comprised of one (1) week's pay for each complete year of continuous employment, and in the case of a partial year of continuous employment, one (1) week's pay multiplied by the number of days of continuous employment divided by 365, to a maximum of thirty (30) week's pay, regardless of any other benefit payable.

(d) Release for Incapacity

When, in the opinion of the Corporation, an employee is incapable of performing the duties of the position he/she occupies and his/her employment is terminated, the employee shall be entitled to severance pay on the basis of one (1) week's pay for each complete year of continuous employment with a maximum benefit of twenty-eight (28) week's pay.

F2.02 Severance benefits payable to an employee under this Article shall be reduced by any period of continuous employment in respect of which the employee was already granted any type of termination benefit. Under no circumstances shall the maximum severance pay provided under F2.01 be pyramided.

F2.03 The weekly rate of pay referred to in the above clauses shall be the weekly rate of pay to which the employee is entitled for the classification prescribed in his/her certificate or letter of appointment on the date of the termination of his/her employment.

F2.04 Severance Termination

- a. Subject to F2.02 above, indeterminate employees with ten (10) or more years of continuous employment with the Corporation on the 17th of December 2012 shall be entitled to a severance payment equal to one (1) week's pay for each complete year of continuous employment with the Corporation and, in the case of a partial year of continuous employment with the Corporation, one (1) week's pay multiplied by the number of days of continuous employment with the Corporation divided by three hundred and sixty-five (365), to a maximum of thirty (30) weeks.
- b. Subject to F2.02 above, indeterminate or term employees with less than ten (10) years of continuous employment with the Corporation on the 17th of December 2012 shall be entitled to a severance payment equal to one (1) week's pay for each complete year of continuous employment with the Corporation and, in the case of a partial year of continuous employment with the Corporation, one (1) week's pay multiplied by the number of days of continuous employment with the Corporation divided by three hundred and sixty-five (365), to a maximum of thirty (30) weeks.

F2.05 Terms of Payment Options

- (a) The amount to which an employee in F2.04 (a) is entitled shall be paid, at the employee's discretion either:
 - (i) as a single payment at the rate of pay of the employee's substantive position on December 17, 2012 , or

- (ii) as a single payment at the time of the employee's termination of employment from the Corporation, based on the rate of pay of the employee's substantive position at the date of termination of employment from the Corporation, or
 - (iii) as a combination of (i) and (ii), pursuant to F2.06.
- (b) The amount to which an employee in F2.04 (b) is entitled shall be paid as a single payment at the rate of pay of the employee's substantive position on December 17, 2012.
- (i) The Corporation will advise the employee of his or her years of continuous employment with the Corporation no later than four (4) months following the official date of signing of the collective agreement.
 - (ii) All payments for employees in F2.04 (b) shall be made on or before June 30, 2013.

F2.06

Selection of Option

The Selection of Option provisions are applicable to employees identified in F2.04 (a), with ten (10) or more years of continuous employment with the Corporation.

- a) The Corporation will advise the employee of his or her years of continuous employment with the Corporation no later than four (4) months following the 17th of December 2012.
- b) The employee shall advise the Corporation of the term of payment option selected within eight (8) months from the 17th of December 2012.
- c) The employee who opts for the option described in F2.05 (a)(iii) must specify the number of complete weeks to be paid out pursuant to F2.05 (a)(i) and the remainder to be paid out pursuant to F2.05 (a)(ii).
- d) An employee who does not make a selection under F2.06 b) will be deemed to have chosen option F2.05 (a)(ii).

ARTICLE F-3

This Article is intentionally left blank

ARTICLE F-4
HEALTH AND WELLNESS**

F4.01

The parties recognize the mutual benefit in promoting employee wellness. To this end, the Corporation shall provide an employee with an annual health and wellness allowance of five hundred dollars (\$500) at the beginning of each calendar year.

CHAPTER G

PAY AND DURATION

ARTICLE G-1**
PAY AND ADMINISTRATION

- G1.01 (a) An employee is entitled to be paid for services rendered at the pay specified in Appendix "A" for the classification of the position to which the employee is appointed if the classification coincides with the employee's certificate or letter of appointment.
- (b) The Incentive Pay Plan, as determined by the Board of Directors, will continue to apply to the employees in years in which there is an operating surplus.

G1.02 Where a pay increment and a pay revision are affected on the same date, the pay increment shall be applied first and the resulting rate shall be revised in accordance with the pay revision.

G1.03 Acting Pay

- (a) When an employee is required by the Corporation to substantially perform the duties of a higher classification level in an acting capacity and performs those duties for at least three (3) consecutive days, the employee shall be paid acting pay calculated from the date on which he/she commenced to act as if he/she had been appointed to that higher classification level for the period in which he/she acts.
- (b) An employee who is required to perform the duties of a higher classification level will not be arbitrarily assigned and reassigned between his or her regular position and the acting position solely for the purpose of avoiding entitlement to acting pay in the higher level position. **
- (c) The Corporation will provide a list in electronic format on a quarterly basis to the President of the CCC Group indicating:
- i. A list of all positions for which employees received acting pay;
 - ii. The effective dates of each acting assignment

G1.04 Rate of Pay on Reclassification/Placement

(a) Higher Level

If a position is reclassified to a level having a higher attainable maximum rate of pay, the new rate of pay shall be determined by applying the promotion or transfer rules unless specified otherwise in the collective agreement or pay plan.

(b) Lower Level

- (i) Where an employee is placed into a position with a maximum rate of pay lower than the employee's salary, or where an employee's position is or has been reclassified to a level with a maximum rate of pay lower than the employee's present salary, the employee will be entitled to receive all economic increases applicable to the new classification until the employee is appointed to a position with a salary maximum exceeding the employee's salary. Any applicable increases shall be paid in the form of lump sum payments.
- (ii) The Corporation shall make a reasonable effort to appoint the employee to a position at the same level as the employee's former classification. In the event that an employee declines an offer of such a position without good and sufficient reason, the employee's salary shall immediately be adjusted to the maximum salary of his/her position.

**ARTICLE G-2
REVISION OF COLLECTIVE AGREEMENT**

G2.01 This agreement may be revised and/or amended by mutual consent during its present term.

ARTICLE G-3
DURATION**

G3.01 This Agreement, unless otherwise expressly stipulated, shall take effect on the date of ratification by both parties and shall expire on June 19, 2022.

APPENDIX “A” **

Point Bands

Level	Point Band
1	0-225
2	226-300
3	301-400
4	401-500
5	501-575
6	576-650
7	651-750

The point bands have been established in accordance with the CCC Job Evaluation Plan.

Note: Unless there is no change, a revised list of all position titles under each level (CCC-1 to CCC-7) will be provided to the Chair of the CCC Group every six months.

PAY NOTES**

A. Economic Increases

Subject to Article G1.04, employees will receive an economic increase of 1.50% on June 20, 2018, 1.50% on June 20, 2019, 1.50% on June 20, 2020, and 2.50% on June 20, 2021. **

B. Incremental Increases

1. On the employee's anniversary date, employees shall be entitled to receive an incremental increase of three and one half percent (3.5%), or such percentage increase as would bring the employee's salary to the maximum of his/her salary range, whichever is the lesser.
2. A part-time employee shall be eligible to receive an incremental increase when the employee has worked a total of the normal annual hours of a full-time employee, provided that the maximum rate for the employee's level is not exceeded. The pay increment date shall be the first working day following completion of the hours specified in this clause.
3. If an employee's salary would be less than \$100 from the maximum of the salary scale after applying the above increment, the employee's salary will be adjusted to the maximum of the salary scale.
4. Commencing with the conclusion of the 2016-17 performance evaluation process a lump sum payment, at the rate of pay on March 31, shall be made each year at the completion of the performance evaluation process. The payments will be made by June 30 in any given year.

Employees who have reached the maximum of his or her pay scale, and earned the maximum salary for one (1) or more years, are eligible to earn an additional, pensionable, lump sum payment of up to 3.5% of his March 31 salary based on the overall outcome of his or her year-end performance evaluation as outlined below:

- a. Overall rating of "Not Met"= 0%
- b. Overall rating of "Partially Met"= 1.75%
- c. Overall rating of "Met"=2.65%
- d. Overall rating of "Exceeded"=3.5%

All employees who have reached the maximum of his or her pay scale, and earned the maximum salary for at least one (1) year, are eligible to earn the additional lump sum payment outlined above prorated based on the number of months spent at the maximum in excess of (12) twelve months.

It is expected that the employee, management and the Corporation will work together to ensure timely completion of the performance evaluation process. Management undertakes to table the proposed performance management process to the Labour-Management Consultation Committee for review and comment.

Employees who have not had a performance evaluation completed or communicated to them verbally or in writing prior to May 31 will not receive an evaluation lower than "Met". In the event that the performance evaluation has been completed but the manager is unable to communicate to the employee due to employee leave, this clause will not apply.

5. Add one 3.5% step below the lowest step of CCC-1, CCC-2, and CCC-3 salary scales on June 20, 2016.

C. Promotions

When an employee is promoted to a higher classification, the employee's salary shall be adjusted by a 5% salary increase. In the event this increased salary falls below the minimum step of the higher classification, the employee's salary shall be adjusted to the minimum step of the higher classification. In the event this increased salary falls between steps, the employee's salary shall be adjusted to the next higher step of the higher classification.

RATES OF PAY**

A: Year 1 (June 20, 2018) - Economic Increase - 1.5%
 B: Year 2 (June 20, 2019) - Economic Increase - 1.5%
 C: Year 3 (June 20, 2020) - Economic Increase - 1.5%
 D: Year 4 (June 20, 2021) - Economic Increase - 2.5%

CCC-1	From:		\$45,864	\$47,470	\$49,131	\$50,852	\$52,632
	To:	A	\$46,552	\$48,182	\$49,868	\$51,615	\$53,421
		B	\$47,250	\$48,905	\$50,616	\$52,389	\$54,223
		C	\$47,959	\$49,638	\$51,375	\$53,175	\$55,036
		D	\$49,158	\$50,879	\$52,660	\$54,504	\$56,412
CCC-2	From:		\$51,026	\$52,812	\$54,661	\$56,573	\$58,554
	To:	A	\$51,791	\$53,604	\$55,481	\$57,422	\$59,432
		B	\$52,568	\$54,408	\$56,313	\$58,283	\$60,324
		C	\$53,357	\$55,224	\$57,158	\$59,157	\$61,229
		D	\$54,691	\$56,605	\$58,587	\$60,636	\$62,759
CCC-3	From:		\$60,926	\$63,059	\$65,266	\$67,551	\$69,914
	To:	A	\$61,840	\$64,005	\$66,245	\$68,564	\$70,963
		B	\$62,767	\$64,965	\$67,239	\$69,593	\$72,027
		C	\$63,709	\$65,939	\$68,247	\$70,637	\$73,108
		D	\$65,302	\$67,588	\$69,953	\$72,403	\$74,935
CCC-4	From:			\$72,065	\$74,586	\$77,198	\$79,898
	To:	A		\$73,146	\$75,705	\$78,356	\$81,096
		B		\$74,243	\$76,840	\$79,531	\$82,313
		C		\$75,357	\$77,993	\$80,724	\$83,548
		D		\$77,241	\$79,943	\$82,742	\$85,636
CCC-5	From:			\$82,746	\$85,642	\$88,640	\$91,743
	To:	A		\$83,987	\$86,927	\$89,970	\$93,119
		B		\$85,247	\$88,231	\$91,319	\$94,516
		C		\$86,526	\$89,554	\$92,689	\$95,934
		D		\$88,689	\$91,793	\$95,006	\$98,332
CCC-6	From:			\$96,409	\$99,783	\$103,274	\$106,890
	To:	A		\$97,855	\$101,280	\$104,823	\$108,493
		B		\$99,323	\$102,799	\$106,395	\$110,121
		C		\$100,813	\$104,341	\$107,991	\$111,773
		D		\$103,333	\$106,949	\$110,691	\$114,567
CCC-7	From:			\$110,693	\$114,566	\$118,577	\$122,726
	To:	A		\$112,353	\$116,284	\$120,356	\$124,567
		B		\$114,039	\$118,029	\$122,161	\$126,435
		C		\$115,749	\$119,799	\$123,993	\$128,332
		D		\$118,643	\$122,794	\$127,093	\$131,540

MEMORANDUM OF UNDERSTANDING #1

INTEGRATION INTO THE NEW CLASSIFICATIONS AND PAY BANDS

The anniversary date of employees who on June 19, 2001 were at their maximum increment level for one year or more was changed to June 20 starting in 2001, unless those employees have since been promoted, demoted or appointed to a new position.

Effective June 20, 2001, employees in receipt of bilingual bonus had it replaced by a salary increase of \$800.00.

MEMORANDUM OF UNDERSTANDING #2

DESIGNATED PAID HOLIDAYS

In the event that PIPSC and Treasury Board agree to add another Designated Paid Holiday to the "AV Group" collective agreement during their current round of collective bargaining, the Corporation agrees to add said day to Article B3.01 of the collective agreement. The new Designated Paid Holiday shall become effective as of the date the Treasury Board/PIPSC collective agreement is ratified.

MEMORANDUM OF UNDERSTANDING #3**

ALIGNMENT OF ECONOMIC INCREASES TO THE “AV GROUP”

Recognizing that this agreement is signed in advance of the Core Public Administration and that, historically, CCC had attempted to align its economic increases with those of the Core Public Administration, CCC agrees to adjust the economic increases outlined above (June 20, 2018, June 20, 2019, June 20, 2020) to those negotiated by the “AV Group” within the Core Public Administration only in the event that those increases are greater than those stipulated above, in the following manner:

- a) The total economic increase over the term of the three year agreement (June 20, 2019, June 20, 2020, June 20, 2021) is 4.50%;
- b) In the event that the total economic increase over the three year term (June 20, 2018, June 20, 2019, June 20, 2020) for the “AV Group” exceeds 4.50% then the difference shall be applied to the rate of pay at June 20, 2020.
- c) It is acknowledged that compensation at CCC should be tailored to reflect that Employees at crown corporations operate in a different context than those in the broader public service.
- d) The AV Group is not a direct comparator for the CCC group. In the future, there will be no expectation that Core Public Administration settlements must be established before economic increases are negotiated at CCC. **